

# Revenue estimates

for the year ending 31<sup>st</sup> March 2017

and

# Capital estimates

to the year ending 31<sup>st</sup> March 2021

# DRAFT



## **SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL**

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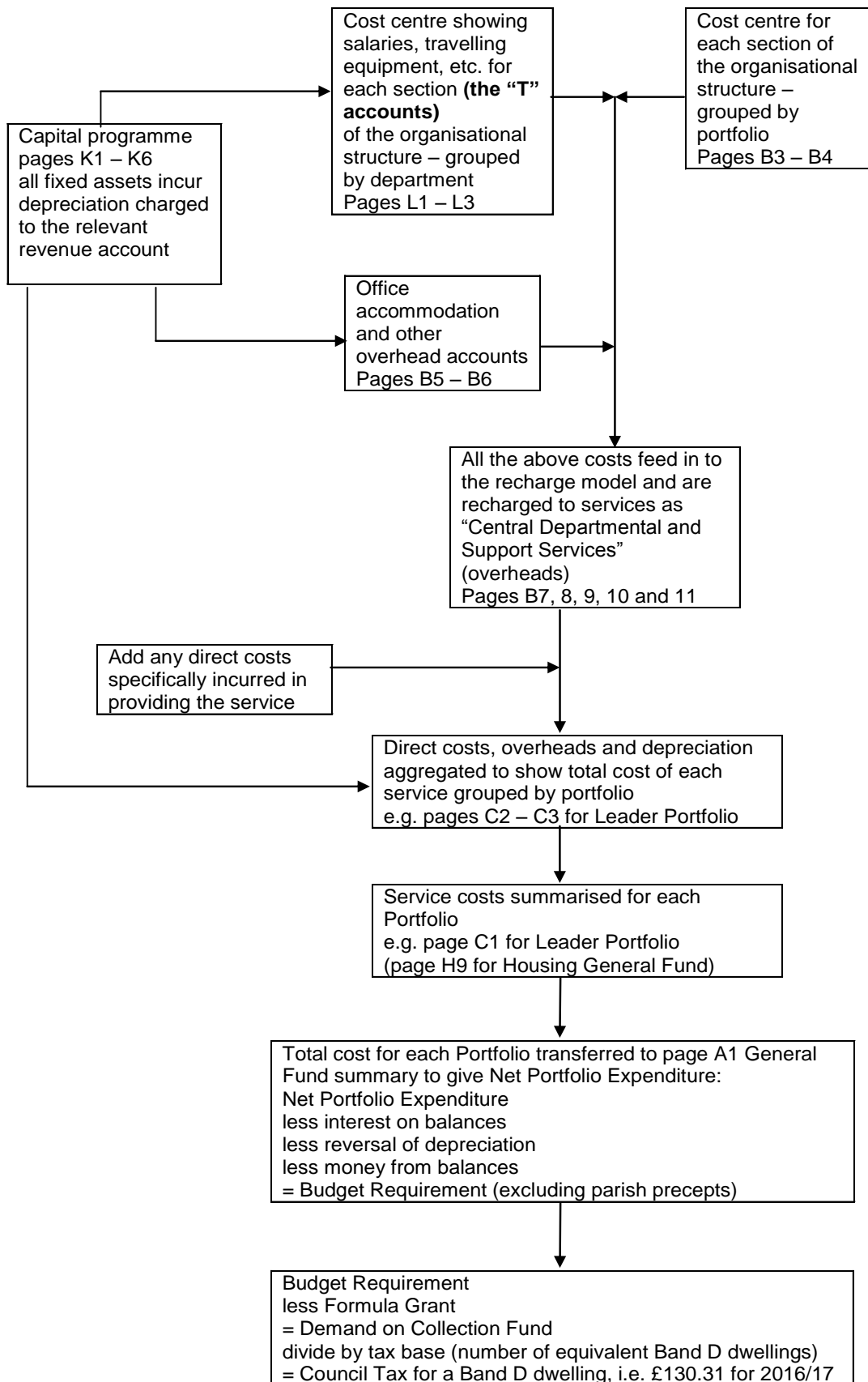
#### **REVENUE ESTIMATES FOR THE YEAR ENDING** **31st MARCH 2017**

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#### **Notes :**

- (1) These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

## Layout of the estimate book



<b>GENERAL FUND SUMMARY</b>			
Actual 2014/2015 £	<b>NET EXPENDITURE</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	Portfolio		
458,845	Leader	425,910	399,930
2,100,391	Finance and Staffing	2,474,360	2,851,990
1,644,083	Corporate and Customer Services	1,911,060	1,905,050
167,070	Economic Development	183,150	214,910
5,988,777	Environmental Services	6,179,610	6,312,330
1,189,757	Housing (General Fund)	1,305,760	1,463,380
2,055,781	Planning	2,875,290	2,672,000
626,227	Strategic Planning and Transportation	672,910	692,510
<b>14,230,931</b>	<b>Fully Allocated Net Portfolio Expenditure</b>	<b>16,028,050</b>	<b>16,512,100</b>
	Unallocated		
0	Reduction for vacancies	(450,000)	(450,000)
1,579,622	Non-recurring expenditure on infrastructure, communal facilities etc.	2,018,970	2,908,360
0	Expenditure not included in Portfolio estimates	0	16,500
0	<b>Savings not included in Portfolio estimates</b>	(670,000)	(300,000)
0	Expenditure on Precautionary Items	75,000	75,000
50,000	Council Actions	50,000	50,000
<b>15,860,553</b>	<b>Net Portfolio Expenditure</b>	<b>17,052,020</b>	<b>18,811,960</b>
170,769	Internal Drainage Boards	174,500	195,200
(373,697)	Interest on Balances	(590,500)	(511,400)
(638,460)	Capital Charges, etc.	(537,230)	(674,520)
<b>15,019,165</b>	<b>Net District Council General Fund Expenditure</b>	<b>16,098,790</b>	<b>17,821,240</b>
(934,308)	Appropriation to/(from) General Fund balance	(473,110)	(2,057,300)
(3,200,997)	New Homes Bonus	(4,154,400)	(5,265,300)
<b>10,883,860</b>	<b>General Expenses (Budget Requirement for capping purposes)</b>	<b>11,471,280</b>	<b>10,498,640</b>
(2,607,772)	Revenue Support Grant	(1,804,920)	(925,750)
	Rural Services Delivery Grant	(25,000)	(32,260)
(3,286,183)	Retained Business Rates	(3,462,350)	(3,604,000)
(65,047)	(Surplus)/Deficit on Collection Fund re Council Tax	(142,440)	(37,720)
2,230,818	(Surplus)/Deficit on Collection Fund re Business Rates	1,441,980	1,953,180
<b>7,155,676</b>	<b>Demand on Collection Fund to be raised from Council taxpayers</b>	<b>7,478,550</b>	<b>7,852,090</b>
<b>INCOME FROM COUNCIL TAX</b>			
Number		Number	Number
58,242.6	Tax Base for tax setting purposes (Band D equivalents)	59,680.4	60,257.0
£ p	multiplied by Basic Amount of Council Tax	£ p	£ p
122.86	for the District	125.31	130.31
£	equals	£	£
<b>7,155,680</b>	<b>Income to be raised from Council taxpayers</b>	<b>7,478,550</b>	<b>7,852,090</b>
<b>Balances at year end (excluding Section 106 monies)</b>			
£	<b>Revenue</b>	£	£
(10,253,227)	General Fund	(9,557,310)	(7,736,870)
(3,177,792)	Housing Revenue Account	(2,018,620)	(2,950,540)
	<b>Capital</b>		
(675,330)	Earmarked Reserves	(675,330)	(1,993,090)
	Usable Capital Receipts		



Actual 2014/2015 £	<b>STAFFING AND CENTRAL OVERHEAD ACCOUNTS</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS</b>		
	<b>Portfolio Staffing Expenditure</b>		
6,147,903	Corporate and Customer Services	6,454,520	6,354,170
2,124,975	Environmental Services	2,263,510	1,862,910
3,144,684	Housing	3,213,040	3,122,620
1,707,912	Planning	1,750,270	1,442,210
1,460,597	Strategic Planning and Transportation	1,549,980	1,397,210
0	Unallocated reductions	(500,000)	(500,000)
<u>14,586,071</u>	Staffing Expenditure excluding overheads	<u>14,731,320</u>	<u>13,679,120</u>
	<b>Overhead Accounts</b>		
191,321	Waterbeach Depot	184,910	277,160
1,001,935	Cambourne Office	1,136,520	1,172,500
267,995	Central Expenses	325,610	317,150
351,194	Central Support Services - Other	355,370	222,800
<u>16,398,516</u>	Staffing Expenditure and Overheads	<u>16,733,730</u>	<u>15,668,730</u>
(444,910)	Less Recharges included above from : Staffing to Overheads	(432,200)	(311,720)
<u><b>15,953,606</b></u>	<b>Net rechargeable costs</b>	<u><b>16,301,530</b></u>	<u><b>15,357,010</b></u>
(15,953,606)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (Inc. Depot)	(16,801,530)	(15,857,010)
<u>0</u>	Unallocated reductions to General Fund/HRA/Capital	<u>(500,000)</u>	<u>(500,000)</u>
0	Less unallocated reductions apportioned to: HRA/Capital	50,000	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(450,000)</u>	<u>(450,000)</u>

**Effect of excluding capital charges from net rechargeable costs:**

<b>Staffing</b>			
14,586,071	Staffing Expenditure excluding overheads	14,731,320	13,679,120
(279,989)	Less capital charges (ICT, Contact Centre, Dev. Control)	(277,110)	(285,740)
<u>14,306,082</u>	Net staffing costs excluding capital charges	<u>14,454,210</u>	<u>13,393,380</u>
<b>Overhead Accounts</b>			
1,367,535	Overhead Expenditure excluding staffing recharges	1,570,210	1,677,890
(225,366)	Less capital charges (Admin Buildings)	(230,700)	(250,760)
<u>1,142,169</u>	Net overhead costs excluding capital charges	<u>1,339,510</u>	<u>1,427,130</u>
<b>Total</b>			
<b>15,953,606</b>	<b>Net rechargeable costs</b>	<b>16,301,530</b>	<b>15,357,010</b>
(505,355)	Less capital charges (no overall effect on General Fund)	(507,810)	(536,500)
<u><b>15,448,251</b></u>	Net rechargeable costs excluding capital charges	<u><b>15,793,720</b></u>	<u><b>14,820,510</b></u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DSO staff)</b>			
	EXPENDITURE		
13,100,936	Employees	13,510,240	11,680,630
4,014	Premises	1,900	400
176,895	Transport Related Expenses	214,320	160,410
482,636	Supplies and Services	418,340	317,870
653,929	Communications and Computing	692,670	216,690
81,081	Expenses	113,720	112,740
24,937	Grants and Subscriptions	23,210	16,280
5,353	Miscellaneous	27,050	15,240
279,989	Capital Financing Costs	277,110	285,740
0	Agency and Contracted Services	3,550	1,508,390
(223,699)	Income	(50,790)	(135,270)
<u>14,586,071</u>	ALLOCATED DIRECT EXPENDITURE SUMMARY	<u>15,231,320</u>	<u>14,179,120</u>
0	Unallocated reduction for vacancies	(500,000)	(500,000)
<u>14,586,071</u>	TOTAL DIRECT EXPENDITURE SUMMARY	<u>14,731,320</u>	<u>13,679,120</u>
<u>334 / 299.16</u>	Employees    Headcount / FTE	<u>360 / 327.96</u>	



Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>PORTFOLIO STAFFING COSTS</b>			
<b>CORPORATE AND CUSTOMER SERVICES</b>			
	EXPENDITURE		
5,053,679	Employees	5,215,260	4,227,710
2,614	Premises Related Expenses	1,900	400
23,983	Transport Related Expenses	25,970	14,970
345,175	Supplies and Services	275,870	200,570
573,561	Communications and Computing	619,100	150,950
27,850	Expenses	42,580	29,740
14,301	Grants and Subscriptions	16,060	10,170
935	Miscellaneous	1,150	6,760
260,226	Capital Financing Costs	273,130	274,220
0	Agency and Contracted Services	3,550	1,508,390
(154,421)	Income	(20,050)	(69,710)
<u>6,147,903</u>	DIRECT EXPENDITURE SUMMARY	<u>6,454,520</u>	<u>6,354,170</u>
<u>145 / 130.16</u>	Employees    Headcount / FTE	<u>145 / 130.16</u>	
<b>ENVIRONMENTAL SERVICES</b>			
	EXPENDITURE		
1,993,589	Employees	2,088,550	1,726,310
55,288	Transport Related Expenses	58,770	35,810
46,961	Supplies and Services	44,970	41,570
14,184	Communications and Computing	15,880	15,300
18,223	Expenses	31,660	32,170
0	Grants and Subscriptions	900	0
57	Miscellaneous	18,800	230
19,763	Capital Financing Costs	3,980	11,520
(23,090)	Income	0	0
<u>2,124,975</u>	DIRECT EXPENDITURE SUMMARY	<u>2,263,510</u>	<u>1,862,910</u>
<u>50 / 46.98</u>	Employees    Headcount / FTE	<u>50 / 46.98</u>	

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>PORTFOLIO STAFFING COSTS</b>			
<b>HOUSING</b>			
	EXPENDITURE		
3,038,402	Employees	3,077,660	2,997,460
56,162	Transport Related Expenses	68,220	71,880
14,907	Supplies and Services	25,010	27,040
31,589	Communications and Computing	40,790	35,240
15,154	Expenses	25,580	36,330
5,037	Grants and Subscriptions	3,620	3,630
3,886	Miscellaneous	2,900	0
(20,453)	Income	(30,740)	(48,960)
<u>3,144,684</u>	DIRECT EXPENDITURE SUMMARY	<u>3,213,040</u>	<u>3,122,620</u>
<u>87 / 77.05</u>	Employees    Headcount / FTE	<u>87 / 77.05</u>	
<b>PLANNING</b>			
	EXPENDITURE		
1,561,841	Employees	1,605,910	1,348,300
1,400	Premises Related Expenses	0	0
34,180	Transport Related Expenses	46,240	23,240
65,923	Supplies and Services	72,490	48,690
34,512	Communications and Computing	16,900	15,200
4,177	Expenses	1,900	2,500
5,599	Grants and Subscriptions	2,630	2,480
475	Miscellaneous	4,200	1,800
(195)	Income	0	0
<u>1,707,912</u>	DIRECT EXPENDITURE SUMMARY	<u>1,750,270</u>	<u>1,442,210</u>
<u>43 / 42.48</u>	Employees    Headcount / FTE	<u>43 / 42.48</u>	
<b>STRATEGIC PLANNING AND TRANSPORTATION</b>			
	EXPENDITURE		
1,453,425	Employees	1,522,860	1,380,850
7,282	Transport Related Expenses	15,120	14,510
9,670	Supplies and Services	0	0
83	Communications and Computing	0	0
15,677	Expenses	12,000	12,000
0	Miscellaneous	0	6,450
(25,540)	Income	0	(16,600)
<u>1,460,597</u>	DIRECT EXPENDITURE SUMMARY	<u>1,549,980</u>	<u>1,397,210</u>
<u>35 / 31.29</u>	Employees    Headcount / FTE	<u>35 / 31.29</u>	

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>WATERBEACH DEPOT</b>			
EXPENDITURE			
Premises Related Expenses			
1,260	Repair and Maintenance	620	1,640
16,496	Energy Costs	5,130	8,000
28,679	Rates	29,330	59,000
341	Water and Sewerage Services	4,950	6,200
65,000	Rent	65,000	112,500
167	Fixtures and Fittings		
210	Fire protection/security	2,480	2,480
13,144	Cleaning and Domestic Supplies	13,740	17,800
6,344	Catering Provisions	7,280	11,820
465	Premises Insurance	400	780
516	Engineering Insurance	530	590
Supplies and Services			
(1,012)	Equipment	400	400
13,792	Communications and IT	17,940	18,200
211	Legal	0	0
257	Miscellaneous insurance	260	270
1,142	Miscellaneous other	1,250	1,250
Central, Departmental and Support Services			
24,900	Corporate Services	29,350	30,290
12,676	Health and Environmental Services	640	330
Capital Financing Costs			
6,733	Capital Charges	5,610	5,610
<b>191,321</b>	<b>NET EXPENDITURE to be recharged</b>	<b>184,910</b>	<b>277,160</b>
<b>CAMBOURNE OFFICE</b>			
EXPENDITURE			
Premises Related Expenses			
20,484	Repair and Maintenance	110,980	113,750
3,469	Grounds Maintenance	3,400	3,400
71,942	Energy Costs	110,940	116,490
Rent and Rates			
392,830	Business Rates	405,160	405,160
18,187	Business Park service charge	20,200	20,200
4,292	Water Services	5,100	5,230
3,187	Fixtures and Fittings	4,520	4,630
10,357	Purchase of Security Systems	6,300	6,460
68,662	Cleaning and Domestic Supplies	81,380	83,410
7,490	Premises Insurance	7,640	12,860
955	Engineering Insurance	980	1,090
Supplies and Services			
14,314	Equipment, Furniture and Fittings	7,800	8,000
2,000	Engineers		0
15,785	Building Control Planning Fees		0
2,044	Architects Fees		0
1,300	Surveyors/Valuers	0	0
14,150	Consultants	0	0
Communications and Computing			
41,077	Telephones	44,770	56,640
13,459	Maintenance	14,350	16,380
1,144	Miscellaneous Expenses	1,290	2,640
1,553	Miscellaneous Insurance	1,590	1,640
Central, Departmental and Support Services			
0	Chief Officers	2,070	0
136,234	Corporate Services	137,350	158,120
Capital Financing Costs			
225,366	Capital Charges	230,700	245,150
<b>1,070,281</b>	<b>TOTAL EXPENDITURE</b>	<b>1,196,520</b>	<b>1,261,250</b>
INCOME			
(68,346)	Other Recoverable Costs	(60,000)	(88,750)
<b>1,001,935</b>	<b>NET EXPENDITURE to be recharged</b>	<b>1,136,520</b>	<b>1,172,500</b>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>CENTRAL EXPENSES</b>			
EXPENDITURE			
Employees			
56,293	Personal Training Scheme/Investors in People	86,970	86,970
4,150	ICT Training	9,120	9,120
30,314	Employee Assistance Programme	12,930	11,780
6,030	Management Development	22,000	22,000
0	Staff Recognition	1,760	1,760
0	Compensation for Loss of Office	690	710
8,700	East of England Local Government Association	8,700	8,700
117,591	Employee Related Insurance	122,830	129,160
Supplies and Services			
10,557	Health and Safety at Work Legislation	17,850	12,950
0	Other	2,090	2,090
Central, Departmental and Support Services			
18,135	Corporate Services	21,550	20,660
899	Planning and New Communities	930	0
15,326	Health and Environmental Services	18,190	11,250
<u>267,995</u>	<b>TOTAL EXPENDITURE to be recharged to Departments</b>	<u>325,610</u>	<u>317,150</u>
<b>CENTRAL SUPPORT SERVICES</b>			
EXPENDITURE			
Employees			
45,942	Catering Staff	48,660	49,950
Supplies and Services			
49,749	Equipment and Materials	50,210	50,520
25,831	Printing, Stationery and General Office Expenses	27,000	27,000
Communications and Computing			
1,188	Postage	7,150	4,000
Miscellaneous			
1,332	Insurance	1,360	1,390
Central, Departmental and Support Services			
0	Chief Officers	7,760	0
196,152	Corporate Services	186,410	91,070
9,979	Planning and New Communities	8,610	0
19,497	Affordable Homes	12,030	0
11,112	Health and Environmental Services	7,310	0
(9,611)	Income	(1,130)	(1,130)
<u>351,194</u>	<b>NET EXPENDITURE to be recharged to Departments</b>	<u>355,370</u>	<u>222,800</u>

Actual 2014/2015 £	<b>SUMMARY OF RECHARGES TO SERVICES</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	Portfolios - General Fund		
217,400	Leader	206,050	184,280
2,878,675	Finance and Staffing	2,948,570	3,022,140
1,350,196	Corporate and Customer Services	1,588,170	1,483,810
88,500	Economic Development	104,550	120,690
2,178,350	Environmental Services	2,261,510	1,876,280
1,168,107	Housing - General Fund	1,211,010	1,259,150
3,205,895	Planning	3,071,930	2,575,770
1,405,650	Strategic Planning and Transportation	1,743,260	1,863,430
<u>12,492,773</u>	Total Recharges to Portfolios (General Fund)	<u>13,135,050</u>	<u>12,385,550</u>
3,312,386	Housing Revenue Account	3,470,940	3,337,720
37,143	Capital	58,730	59,130
111,304	Housing Company	136,810	74,610
<u>15,953,606</u>	Total Recharges to Services	<u>16,801,530</u>	<u>15,857,010</u>
	<b>UNALLOCATED COSTS</b> <b>(rechargeable costs not allocated to services at this stage)</b>		
	Unspecified unallocated costs		
<u>0</u>	Reduction for vacancies	<u>(500,000)</u>	<u>(500,000)</u>
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	Analysis of Unallocated costs		
0	General Fund	(450,000)	(450,000)
0	Housing Revenue Account/Capital	(50,000)	(50,000)
<u>0</u>		<u>(500,000)</u>	<u>(500,000)</u>
	<b>TOTAL NET RECHARGEABLE COSTS</b>		
15,953,606	Total Recharges to Services	16,801,530	15,857,010
0	Unallocated costs	(500,000)	(500,000)
<u>15,953,606</u>	Total Net Rechargeable Costs	<u>16,301,530</u>	<u>15,357,010</u>

Actual 2014/2015	DETAILED RECHARGES TO SERVICES	Estimate 2015/2016	Estimate 2016/2017
£		£	£
49,329	<b>Leader's Portfolio</b>	45,270	30,540
13,013	Voluntary Sector Grants	19,360	14,080
85,154	Community Chest	70,200	47,970
69,904	Sustainability	71,220	91,690
	Community Safety (Inc. Crime and Disorder P'ship)		
	<b>Finance and Staffing Portfolio</b>		
1,082,712	Council Tax and Housing Benefit	1,178,090	1,159,670
840,564	Corporate Management	773,510	790,990
32,920	Treasury Management	37,530	32,100
187,105	Cost of NNDR Collection	335,380	342,610
735,374	Cost of Council Tax Collection	624,060	696,770
	<b>Corporate and Customer Services Portfolio</b>		
134,015	Communications	195,160	210,590
208,823	Land Charges	218,570	174,750
81,473	Elections	80,840	74,490
83,100	Register of Electors	93,040	93,280
698,789	Democratic Representation (Inc. Admin Buildings)	763,620	732,980
61,741	Policy and Performance	127,010	134,570
82,255	Street Naming and Numbering	109,930	63,150
	<b>Economic Development Portfolio</b>		
88,500	Economic Development Grants	98,160	111,060
0	Tourism	6,390	3,270
0	Children, Young People & Families	0	6,360
	<b>Environmental Services Portfolio</b>		
66,800	Awarded Water Courses	68,220	68,510
281,747	Environmental Health General	481,160	495,430
11,478	Footway Lighting	11,650	4,820
113,471	Food Safety	101,580	99,950
343,210	Waste Management, Street Cleansing, etc.	336,800	173,070
554,874	Refuse Collection Service	565,780	451,290
215,559	Street Cleansing Service	143,700	41,440
182,856	Environmental Protection	170,830	132,960
28,793	Emergency Planning	26,600	24,250
10,117	Action on Dogs	11,800	10,530
161,148	Licences Act 2003 and Gambling Act 2005	165,960	174,390
158,633	Taxi Licensing	133,050	137,100
49,664	Miscellaneous Environmental Health Services	44,380	62,540
	<b>Housing Portfolio</b>		
	<b>Housing General Fund</b>		
82,346	Housing Associations	84,330	86,560
232,572	Homelessness	254,090	266,980
211,842	Housing Advisory Service	222,520	236,980
113,012	General Fund Housing Strategy (Inc. Needs Survey)	89,110	79,630
194,963	Choice Based Letting	197,850	211,710
64,212	Equality and Diversity	64,050	66,630
88,320	Travellers Caravan Sites	104,100	109,940
64,781	Improvement Grants	69,340	65,890
7,070	Aging Well & Mobile Warden Scheme	6,030	14,350
108,989	Other General Fund Housing Services	119,590	120,480
	<b>Housing Revenue Account</b>		
1,106,438	Repairs and Maintenance	1,151,190	1,078,900
1,308,876	Administrative Expenses	1,430,380	1,359,310
683,922	Specialised Support Services	692,290	707,670
123,129	Leasehold Properties	116,290	120,930
90,021	Reprovision and New Homes Programme	80,790	70,910
	<b>Planning Portfolio</b>		
2,453,190	Development Control	1,978,530	2,150,850
348,594	Building Control Service	406,240	22,240
311,155	Consultancy Service & Museums	528,880	267,750
70,370	Travellers Issues (All Sites)	91,050	125,400
22,586	Illegal Encampments	67,230	9,530
	<b>Strategic Planning &amp; Transportation Portfolio</b>		
521,648	Growth Agenda/New Communities	735,450	763,230
102,389	Northstowe	143,780	211,550
541,232	Planning Policy	555,970	548,040
116,819	Localism/Community Development	173,000	155,620
62,254	Health Wellbeing & Recreation Development	66,820	101,860
7,528	Arts	0	0
53,780	Transport Initiatives	68,240	83,130
37,143	<b>Capital</b>	58,730	59,130
111,304	<b>Housing Company</b>	136,810	74,610
<b>15,953,606</b>	<b>TOTAL RECHARGES TO SERVICES</b>	<b>16,801,530</b>	<b>15,857,010</b>

## **Cost Centre Managers for Portfolio Staffing Costs and Central Accounts**

### **Cost Centre Manager**

#### **Corporate and Customer Services Portfolio Staffing Costs**

	<b>Chief Officers</b>	
T94	Communications	G Bell
	<b>Corporate Services</b>	
T04	Democratic Services	G Watts
T07	Customer Services	P Bird
T11	Accountancy	J Garnham
T12	Human Resources and Payroll	S Gardner-Craig
T13	Cashiers and Debtors	P Bird
T14	Internal Audit	S Gardner-Craig
T15	Council Tax and Non Domestic Rates	K Brown
T17	Benefits	D Graham
T19	Graphics	G Bell
T20	Printing	S Rayment
T24	Contact Centre	D Graham
T25	Information and Communications Technology	S Rayment
T26	Executive Director (Corporate Services)	A Colyer
T91	Legal	
T92	Land Charges	J Baird
T93	Electoral Registration	A Francis
T96	Policy and Performance	R May
	<b>Affordable Homes</b>	
T31	Facilities Management	P Bird

#### **Environmental Services Portfolio Staffing Costs**

	<b>Health and Environmental Services</b>	
T03	Environmental Health	M Hill

#### **Housing Portfolio Staffing Costs**

	<b>Corporate Services</b>	
T16	Rent Collecting and Accounting (HRA)	K Brown
	<b>Affordable Homes</b>	
	<b>General Fund</b>	
T32	Regional Homelink Service	S Carter/H Wood
T36	Management of Travellers Sites	D Barrett
T43	Housing Strategic Services	J Fletcher
T47	Housing Aid/Homelessness	S Carter/H Wood
	<b>HRA</b>	
T40	Repairs - Voids	D Gill
T42	Sheltered Housing	T Cassidy
T45	Assets	D Purnell
T46	Planned Maintenance	W Newman
T52	Housing Management Services	A Goddard
T53	Affordable Homes Corporate Manager	S Hills

**Cost Centre**  
**Manager**

**Northstowe Portfolio Staffing Costs**

**New Communities & Planning Services**  
T83 Northstowe

L Bowser

**Planning and Economic Development Portfolio Staffing Costs**

**New Communities & Planning Services**  
T72 Development Control  
T76 Conservation  
T77 Office Support Team  
T79 Building Control

J Mills  
J Green  
C Morton

**Planning Policy and Localism Portfolio Staffing Costs**

**New Communities & Planning Services**  
T58 Director of Planning and New Communities  
T73 Planning Policy  
T81 Major Developments

J Mills  
C Hunt  
J Green

**Central Accounts (Corporate and Customer Services Portfolio)**

Cambourne Offices  
Waterbeach Offices  
Central Expenses  
    Training, Employee Assistance and Bright Ideas  
    Health and Safety  
    Security Services  
    Remainder  
Central Support Services  
    Printing, Stationery, etc.  
    Photocopiers  
    Catering  
    Insurance  
    Postages

P Bird  
P Vanston  
  
S Gardner-Craig  
M Bebbington  
K Brown  
J Garnham  
  
P Bird  
P Bird  
P Bird  
J Garnham  
K Brown



# **ESTIMATE 2016/2017 - COST CENTRE SUMMARY**

	Chief Officers	Corporate Services	Planning and New Communities	Affordable Homes	Health and Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
	£	£	£	£	£	£	£	£	£
<b><u>EXPENDITURE</u></b>									
Directly incurred by Departments	229,560	6,286,020	2,839,420	2,961,210	1,862,910	14,179,120		(500,000)	13,679,120
Overheads as set out on pages B11 to B12									
Waterbeach Depot	0	0	0	0	277,160	277,160			277,160
Cambourne Offices	14,980	427,440	196,390	227,900	130,390	997,100	175,400		1,172,500
Central Expenses	5,620	120,660	70,600	78,120	42,150	317,150			317,150
Central Support	3,970	85,090	49,790	54,230	29,720	222,800			222,800
Intercharging between Departments for the activities specified below	42,090	(1,644,730)	543,190	687,730	371,720	0			0
<b>TOTAL EXPENDITURE</b>	<u>296,220</u>	<u>5,274,480</u>	<u>3,699,390</u>	<u>4,009,190</u>	<u>2,714,050</u>	<u>15,993,330</u>	<u>175,400</u>	<u>(500,000)</u>	<u>15,668,730</u>
<b><u>INCOME</u></b>									
Recharges to:									
Waterbeach Depot	0	(30,290)	0	0	(330)	(30,620)			(30,620)
Cambourne Offices	0	(158,120)	0	0	0	(158,120)			(158,120)
Central Expenses	0	(20,660)	0	0	(11,250)	(31,910)			(31,910)
Central Support	0	(91,070)	0	0	0	(91,070)			(91,070)
<b>TOTAL INCOME</b>	<u>0</u>	<u>(300,140)</u>	<u>0</u>	<u>0</u>	<u>(11,580)</u>	<u>(311,720)</u>	<u>0</u>	<u>0</u>	<u>(311,720)</u>
<b>UNALLOCATED COSTS: General Fund</b>						0		450,000	450,000
<b>HRA/Capital</b>						0		50,000	50,000
<b>NET RECHARGES TO SERVICES</b>	<u>296,220</u>	<u>4,974,340</u>	<u>3,699,390</u>	<u>4,009,190</u>	<u>2,702,470</u>	<u>15,681,610</u>	<u>175,400</u>	<u>0</u>	<u>15,857,010</u>

\* Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2014/2015 £	<b>LEADER PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
197,520	Voluntary Sector Grants	183,480	164,540
97,013	Community Chest	72,360	68,080
82,495	Sustainability	77,030	53,800
81,817	Community Safety	93,040	113,510
<u>458,845</u>	<b>TOTAL NET REVENUE EXPENDITURE</b> (carried to General Fund Summary)	<u>425,910</u>	<u>399,930</u>
240,017	Analysis of Total Net Expenditure		
1,428	Direct Costs	218,430	215,220
217,400	Capital Charges	1,430	430
	Recharges from Staffing and Overhead Accounts	206,050	184,280
<u>458,845</u>	<b>TOTAL NET REVENUE EXPENDITURE</b>	<u>425,910</u>	<u>399,930</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>VOLUNTARY SECTOR GRANTS</b>			
EXPENDITURE			
	Supplies and Services		
97,000	Grants to Citizens Advice Bureaux / Centres	85,000	85,000
46,541	Grants to Voluntary Organisations	48,960	49,000
4,650	Grants Software	4,250	0
	Central Departmental and Support Services		
153	Corporate Services	160	3,960
49,069	Health & Environmental Services	45,110	26,580
107	Planning and New Communities	0	0
<u>197,520</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>183,480</u>	<u>164,540</u>
<b>COMMUNITY CHEST</b>			
EXPENDITURE			
	Supplies and Services		
84,000	Community Chest	53,000	54,000
	Central Departmental and Support Services		
3,352	Corporate Services	310	320
460	Planning and New Communities	0	0
9,201	Health and Environmental Services	19,050	13,760
<u>97,013</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>72,360</u>	<u>68,080</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>SUSTAINABILITY</b>			
EXPENDITURE			
	Supplies and Services		
5,000	Sustainable Parish Energy Partnership and Other Proj	3,000	3,000
269	Travel for Work Group and Initiatives	200	200
590	Licences	700	700
1,754	Local Events	1,500	1,500
15,105	Orchard Park (S.106)	35,170	32,320
	Central Departmental and Support Services		
0	Chief Officers	9,310	5,350
13,975	Corporate Services	540	530
21,032	Planning and New Communities	15,590	4,930
50,148	Health and Environmental Services	44,760	37,160
	Capital Financing Costs		
1,428	Direct Revenue Financing	1,430	430
<u>109,301</u>	<b>TOTAL EXPENDITURE</b>	<u>112,200</u>	<u>86,120</u>
INCOME			
(15,105)	Transfer from Reserves (S.106)	(35,170)	(32,320)
<u>82,495</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>77,030</u>	<u>53,800</u>
<b>COMMUNITY SAFETY</b>			
EXPENDITURE			
	Supplies and Services		
28,539	Community Safety Initiatives	21,820	21,820
	Central, Departmental and Support Services		
1,721	Corporate Services	1,240	970
92	Planning and New Communities	0	0
68,090	Health and Environmental Services	69,980	90,720
<u>98,442</u>		<u>93,040</u>	<u>113,510</u>
	INCOME		
(16,625)	Government Funding	0	0
<u>81,817</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>93,040</u>	<u>113,510</u>

**Cost Centre Managers for Leader Portfolio**

**Cost Centre  
Manager**

**Services**

Voluntary Sector Grants  
Community Chest  
Sustainability  
Communications  
Community Safety

G Barron  
G Barron  
G Barron  
G Bell  
G Barron

Actual 2014/2015 £	<b>FINANCE AND STAFFING PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
254,356	Council Tax Benefit from Holding Account	323,720	329,030
238,609	Rent Allowances from Holding Account	273,100	204,990
1,820	Rent Rebates (Council Dwellings) from Holding Account	57,500	155,530
1,274,920	Corporate Management	1,176,860	1,420,000
13,288	Treasury Management	14,710	13,150
(293,982)	Cost of NNDR Collection	120,010	120,820
0	Discretionary NNDR Relief	0	0
610,327	Cost of Council Tax Collection	506,760	606,970
1,053	Miscellaneous	1,700	1,500
<u>2,100,391</u>	NET EXPENDITURE carried to General Fund Summary	<u>2,474,360</u>	<u>2,851,990</u>
	Analysis of Total Net Expenditure		
(131,282)	Net Direct Costs	145,200	574,040
(427,331)	Recharges to Housing Revenue Account	(400,410)	(520,890)
(219,672)	Recharge to Collection Fund	(219,000)	(223,290)
2,878,676	Recharges from Staffing and Overheads Accounts	2,948,570	3,022,130
<u>2,100,391</u>		<u>2,474,360</u>	<u>2,851,990</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>BENEFITS HOLDING ACCOUNT</b>			
ADMINISTRATIVE EXPENDITURE			
	Supplies and Services		
1,540	Legal Fees	6,000	2,000
1,100	Miscellaneous	1,100	1,100
	Transfer to Reserves		
	Central Departmental and Support Services		
0	Chief Officers	2,590	2,670
0	Health and Environmental Services	0	58,700
1,082,712	Corporate Services	1,175,500	1,098,290
<u>1,085,352</u>	<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<u>1,185,190</u>	<u>1,162,760</u>
(471,438)	Government Grant Base Allocation	(427,220)	(378,560)
(5,937)	Magistrates Court Income	(2,500)	(2,500)
<u>607,977</u>	<b>NET ADMINISTRATIVE EXPENSES</b>	<u>755,470</u>	<u>781,700</u>
TRANSFER PAYMENTS			
	Rent Rebates -		
12,865,523	National Scheme - Council Dwellings	13,200,630	12,780,100
4,758	Bed and Breakfast	15,000	20,500
30,675	Local (War Widows)	28,020	25,100
	Council Tax Benefit		
(1,530)	National	0	0
	Rent Allowances		
14,304,966	National	15,116,600	15,006,150
6,298	Local (War Widows)	4,900	9,100
<u>27,210,690</u>	<b>TOTAL TRANSFER PAYMENTS</b>	<u>28,365,150</u>	<u>27,840,950</u>
(27,313,674)	Government Grant	(28,460,650)	(27,918,750)
(7,979)	HRA Discretionary Contribution	0	
<u>(110,963)</u>	<b>NET TRANSFER PAYMENTS</b>	<u>(95,500)</u>	<u>(77,800)</u>
	NET ADMIN. and TRANSFER PAYMENTS borne by General Fund		
497,014	Recharge to Other Revenue Accounts	659,970	703,900
(254,356)	Council Tax Benefits (to Portfolio Summary)	(323,720)	(329,030)
(238,609)	Rent Allowances (To Portfolio Summary)	(273,100)	(204,990)
	Rent Rebates		
(1,820)	Council Dwellings (To Portfolio Summary)	(57,500)	(155,530)
(2,229)	Homelessness - Bed and Breakfast	(5,650)	(14,350)
<u>0</u>	<b>NET ADMIN. and TRANSFER PAYMENTS</b>	<u>0</u>	<u>0</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>CORPORATE MANAGEMENT</b>			
EXPENDITURE			
Employees			
117,341	Pension Costs	118,200	119,000
555,870	Pension Cost Prior Service	567,000	911,390
37,668	Cost of Early Retirement	0	
Supplies and Services			
70,972	External Audit	51,980	52,000
10,165	Grant Claims	13,800	14,400
7,187	Bank Charges	7,900	11,400
567	Advertising	690	690
24,828	Other	4,300	4,300
10,450	Subscription to Local Government Association	11,000	11,000
1,758	Subscription to Other organisations	1,350	1,350
Central Departmental and Support Services			
715	Chief Officers	0	
735,535	Corporate Services	659,500	704,240
61,021	Planning and New Communities	71,280	23,430
12,914	Affordable Homes	11,090	11,340
30,380	Health and Environmental Services	31,640	51,980
<u>1,677,371</u>	<b>TOTAL EXPENDITURE</b>	<u>1,549,730</u>	<u>1,916,520</u>
(402,451)	less recharge to Housing Revenue Account	(372,870)	(496,520)
<u>1,274,920</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>1,176,860</u>	<u>1,420,000</u>
<b>TREASURY MANAGEMENT</b>			
EXPENDITURE			
Supplies and Services			
440	Benchmarking	620	620
4,808	Bank Charges	4,100	4,800
Central Departmental and Support Services			
32,920	Corporate Services	37,530	32,100
(24,880)	Less recharge to Housing Revenue Account	(27,540)	(24,370)
<u>13,288</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>14,710</u>	<u>13,150</u>



Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>COST OF COLLECTING NATIONAL NON DOMESTIC RATE</b>			
	EXPENDITURE		
	Supplies and Services		
1,007	Bank Charges - Direct	1,100	1,100
143	Debit card fees	230	700
496	Legal	3,000	3,000
9,650	Analytical Review	8,500	11,500
140	Miscellaneous	800	200
	Central, Departmental and Support Services		
187,105	Corporate Services	335,380	342,610
<u>198,541</u>	<b>TOTAL EXPENDITURE</b>	<u>349,010</u>	<u>359,110</u>
	INCOME		
(258,001)	Government Grants	0	0
(14,850)	Other Recoverable Charges	(10,000)	(15,000)
(219,672)	Recharge to Collection Fund	(219,000)	(223,290)
<u>(293,982)</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>120,010</u>	<u>120,820</u>
<u>0</u>	<b>PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>
<b>COST OF COUNCIL TAX COLLECTION</b>			
	EXPENDITURE		
	Supplies and Services		
33,345	Bank Charges - Direct	37,500	37,500
9,120	Debit card fees	9,200	32,000
3,476	Legal and Bailiffs Fees	18,700	18,400
	Expenses		
1,785	Advertising	2,300	2,300
2,499	Other	1,500	1,500
	Central Departmental and Support Services		
734,149	Corporate Services	622,840	695,440
1,225	Planning and New Communities	1,220	1,330
<u>785,599</u>	<b>TOTAL EXPENDITURE</b>	<u>693,260</u>	<u>788,470</u>
	INCOME		
(175,272)	Court Costs	(185,000)	(180,000)
0	Other Recoverable Charges	(1,500)	(1,500)
<u>610,327</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>506,760</u>	<u>606,970</u>
<b>MISCELLANEOUS</b>			
	EXPENDITURE		
	Supplies and Services		
	Miscellaneous		
1,500	Asset revaluation	1,500	1,500
0	Other	200	0
<u>1,500</u>	<b>TOTAL EXPENDITURE</b>	<u>1,700</u>	<u>1,500</u>
	INCOME		
(447)	Other	0	0
<u>1,053</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>1,700</u>	<u>1,500</u>

**Cost Centre Managers for Finance and Staffing Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

Council Tax Benefit	D Graham
Rent Allowances and Rent Rebates	D Graham
Corporate Management	
Unfunded Superannuation	J Garnham
Consultants	J Hunter
Remainder	J Garnham
Treasury Management	J Garnham
Cost of Non Domestic Rates Collection	K Brown
Discretionary Non Domestic Rate Relief	K Brown
Cost of Council Tax Collection	K Brown
Miscellaneous	J Garnham

Actual 2014/2015 £	<b>CORPORATE AND CUSTOMER SERVICES PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
29,818	Land Charges	0	0
129,743	Elections	160,840	155,590
139,110	Register of Electors	149,050	208,980
1,062,189	Democratic Representation	1,174,400	1,137,530
65,836	Policy and Performance	134,160	141,770
84,828	Street Naming and Numbering	112,680	65,900
132,559	Communications	179,930	195,280
<u>1,644,083</u>		<u>1,911,060</u>	<u>1,905,050</u>
	Analysis of Total Net Expenditure		
271,016	Net Direct Costs	411,750	507,800
104,361	Transfers to Reserves	0	0
1,350,196	Recharges from Staffing and Overheads Accounts	1,588,170	1,483,810
(102,290)	Recharges to Democratic Representation	(121,890)	(122,670)
20,800	Recharges to other revenue accounts	33,030	36,110
<u>1,644,083</u>		<u>1,911,060</u>	<u>1,905,050</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>LAND CHARGES</b>			
EXPENDITURE			
	Premises		
91	Rent- Archive Storage	0	160
	Supplies and Services		
	Miscellaneous Expenses		
29,818	Legal	0	0
3,555	Insurance	3,630	4,450
64,190	County Council Search Fees	75,000	75,000
0	Other	160	0
49,235	Contribution to Reserve		0
	Central, Departmental and Support Services		
188,905	Corporate Services	202,840	158,350
13,124	Planning and New Communities	12,950	13,370
6,794	Health and Environmental Services	2,780	3,030
<u>355,712</u>	<b>TOTAL EXPENDITURE</b>	<u>297,360</u>	<u>254,360</u>
INCOME			
(325,894)	Fees	(297,360)	(254,360)
<u>29,818</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>
<b>ELECTIONS</b>			
EXPENDITURE			
	Premises Related Expenses		
25,020	Rents	5,000	5,100
	Supplies and Services		
	Printing, Stationery and General		
46,338	Office Expenses	11,500	11,650
	Services		
102,054	Presiding Officer, Poll Clerks and Other Staff Fees	43,500	44,100
	Communications and Computing		
53,877	Postages / Delivery of Poll Cards	18,000	18,250
17,860	Other	2,000	2,000
	Central, Departmental and Support Services		
0	Chief Officers	2,070	2,140
81,473	Corporate Services	78,770	72,350
<u>327,164</u>	<b>TOTAL EXPENDITURE</b>	<u>160,840</u>	<u>155,590</u>
INCOME			
(197,421)	Recoverable Costs	0	0
<u>129,743</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>160,840</u>	<u>155,590</u>
<b>REGISTER OF ELECTORS</b>			
EXPENDITURE			
	Supplies and Services		
1,591	Equipment	0	0
507	Advertising	0	0
	Printing, Stationery and General		
16,733	Office Expenses	20,180	20,500
58,443	Delivery and Return of Forms	96,200	97,500
1,500	Computer Equipment	0	0
55,126	Contribution to Reserves	0	0
	Central, Departmental and Support Services		
83,100	Corporate Services	93,040	93,280
<u>217,000</u>	<b>TOTAL EXPENDITURE</b>	<u>209,420</u>	<u>211,280</u>
INCOME			
(2,201)	Sale of Registers	(2,250)	(2,300)
(75,689)	Government Grant	(58,120)	0
<u>139,110</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>149,050</u>	<u>208,980</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>DEMOCRATIC REPRESENTATION</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
0	Furniture and Equipment	200	200
	Printing, Stationery and General		
150	Office Expenses	500	500
	Communications and Computing		
1,091	Postage	2,000	1,750
9,370	Computer Equipment, Software and Services	9,600	0
	Expenses		
3,057	Computers for Members	6,000	4,000
3,254	Seminars and Courses	5,300	5,300
380,390	Members Allowances	383,560	387,500
	Members Travelling, Subsistence		
16,569	and Refreshments	25,000	25,000
1,127	Civic Expenditure Allowance	2,900	2,900
	Miscellaneous Expenses		
0	Monitoring Officer/Civic Affairs Budget	15,040	15,040
147	Scrutiny Committee	3,000	3,000
233	Insurance	240	240
477	Other	1,540	1,540
26,800	Central Support Services - Library/Information	39,030	42,110
	Central, Departmental and Support Services		
0	Chief Officers	4,650	4,820
451,668	Corporate Services	489,150	445,280
44,042	Planning and New Communities	57,780	60,100
73,684	Health and Environmental Services	65,260	47,380
129,395	Administrative Buildings	146,780	175,400
<u>1,141,454</u>	<b>TOTAL EXPENDITURE</b>	<u>1,257,530</u>	<u>1,222,060</u>
<b>INCOME</b>			
(74)	Sale of Minutes	(70)	(70)
(3,701)	Other	(200)	(3,900)
(1,760)	Recharges to Licencing	(1,760)	(1,760)
(73,730)	Recharge to Housing Revenue Account	(81,100)	(78,800)
<u>1,062,189</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>1,174,400</u>	<u>1,137,530</u>
<b>POLICY and PERFORMANCE</b>			
<b>EXPENDITURE</b>			
	Supplies and Services		
	Consultation		
2,000	Customer Satisfaction Consultation	2,000	2,000
0	CorVu Development	3,000	3,000
2,095	Benchmarking	2,150	2,200
	Central Departmental and Support Services		
	Chief Officers	3,100	3,210
39,394	Corporate Services	98,690	103,800
9,629	Planning and New Communities	9,670	18,440
12,718	Health and Environmental Services	15,550	9,120
<u>65,836</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>134,160</u>	<u>141,770</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>STREET NAMING AND NUMBERING</b>			
	EXPENDITURE		
	Supplies and Services		
13,852	Materials	16,250	16,250
	Central, Departmental and Support Services		
82,255	Corporate Services	109,930	63,150
<u>96,107</u>	<b>TOTAL EXPENDITURE</b>	<u>126,180</u>	<u>79,400</u>
	INCOME		
(11,279)	Fees	(13,500)	(13,500)
<u>84,828</u>	<b>NET EXPENDITURE</b>	<u>112,680</u>	<u>65,900</u>
	carried to Portfolio summary		
<b>COMMUNICATIONS</b>			
	EXPENDITURE		
	Supplies and Services		
57,693	Newsletters	59,000	59,800
2,320	Other	4,000	4,000
	Central, Departmental and Support Services		
94,262	Chief Officers	180,390	197,710
35,296	Corporate Services	5,180	3,640
4,457	Health and Environmental Services	9,590	9,240
<u>194,028</u>	<b>TOTAL EXPENDITURE</b>	<u>258,160</u>	<u>274,390</u>
	INCOME		
(28,669)	Advertising and Sponsorship	(33,200)	(31,000)
(6,000)	Recharges to Other Revenue Accounts	(6,000)	(6,000)
<u>159,359</u>	<b>NET EXPENDITURE</b>	<u>218,960</u>	<u>237,390</u>
(26,800)	Less Recharge to Democratic Representation	(39,030)	(42,110)
<u>132,559</u>	<b>NET EXPENDITURE</b> carried to Portfolio Summary	<u>179,930</u>	<u>195,280</u>

**Cost Centre Managers for Corporate and Customer Services Portfolio**

**Cost Centre  
Manager**

**Holding Accounts and Services**

**Cost Centre Managers for Policy and Performance Portfolio**

Land Charges	J Baird
Elections	A Francis
Register of Electors	A Francis
Democratic Representation (Excluding Training)	G Watts
Concessionary Fares	D Graham
Policy and Performance	
Benchmarking	J Garnham
External Audit and Inspection Fees	J Garnham
Remainder	R May
Street Naming and Numbering	3C ICT Shared Service Manager

Actual 2014/2015 £	<b>ECONOMIC DEVELOPMENT PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
131,389	Economic Development	156,760	177,280
35,681	Tourism Initiatives	26,390	20,770
0	Children, Young People & Families	0	16,860
<u>167,070</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>183,150</u>	<u>214,910</u>
	<b>Analysis of Total Net Expenditure</b>		
78,928	Direct Costs - Expenditure	78,600	94,220
<u>78,928</u>	Net Direct Costs	<u>78,600</u>	<u>94,220</u>
88,142	Recharges met by Housing & Planning	104,550	120,690
<u>167,070</u>	Recharges from Staffing and Overhead Accounts	<u>183,150</u>	<u>214,910</u>



Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>ECONOMIC DEVELOPMENT</b>			
EXPENDITURE			
	Services		
36,159	Business Support	35,600	38,100
	Grants and Subscriptions		
17,769	Local Partnerships	23,000	28,120
	Central, Departmental and Support Services		
0	Chief Officers	2,590	2,670
3,061	Corporate Services	3,460	3,450
50,262	Planning and New Communities	58,210	69,760
24,138	Health & Environmental Services	33,900	35,180
<u>131,389</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>156,760</u>	<u>177,280</u>
<b>TOURISM INITIATIVES</b>			
EXPENDITURE			
	Supplies & Services		
	Grants and Subscriptions		
25,000	Tourism Initiatives	20,000	17,500
	Central Departmental and Support Services		
497	Corporate Services	0	0
6,850	Planning and New Communities	6,370	3,260
3,334	Health and Environmental Services	20	10
<u>35,681</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>26,390</u>	<u>20,770</u>
<b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>			
EXPENDITURE			
	Supplies & Services		
0	Area Partnership Funding	0	10,000
0	Youth Council	0	500
	Central Departmental and Support Services		
0	Health and Environmental Services	0	6,360
<u>0</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>16,860</u>

**Cost Centre Managers for Planning and Economic Development Portfolio**

**Cost Centre  
Manager**

**Services**

Economic Development  
Tourism Initiatives  
Children, Young People & Families

N Kritzinger  
N Kritzinger  
G Barron

Actual 2014/2015 £	<b>ENVIRONMENTAL SERVICES PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
256,544	Awarded Watercourses	245,780	280,800
0	Webbs Hole Sluice Pumping Station	0	0
49,299	Footway Lighting	75,800	54,820
355,735	Waste Management Strategy	261,060	0
3,188,843	Refuse Collection And Recycling Service	3,207,390	0
13,657	Street Cleansing Strategy	16,020	0
864,332	Street Cleansing Service	912,580	0
0	Waste Management Shared Service	0	4,517,370
91,534	Envirocrime Enforcement Strategy	94,910	84,010
106,230	Food Safety	99,080	99,950
295,805	Environmental Health General	496,160	507,230
231,874	Environmental Protection	213,530	179,450
48,807	Emergency Planning	33,300	31,050
102,857	Licensing Act 2003 and Gambling Act 2005	61,380	64,560
15,224	Taxi Licensing	0	0
18,136	Action on Dogs	21,600	20,830
60,591	Miscellaneous Environmental Health Services	57,440	39,950
134,066	Health and Wellbeing	155,550	187,860
129,623	Localism	203,000	190,850
25,620	Ageing Well	25,030	53,600
<b>5,988,777</b>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<b>6,179,610</b>	<b>6,312,330</b>
<b>Analysis of Total Net Expenditure</b>			
3,163,862	Direct Costs	3,284,670	3,757,410
85,309	Direct Revenue Financing	0	0
<b>2,454,492</b>	Recharges from Staffing and Overhead Accounts	<b>2,516,360</b>	<b>2,147,080</b>
5,703,663		5,801,030	5,904,490
	<b>Notional Charges</b>		
285,114	Capital Charges	378,580	407,840
<b>5,988,777</b>		<b>6,179,610</b>	<b>6,312,330</b>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>AWARDED WATERCOURSES</b>			
	EXPENDITURE		
	Employees		
355	Pension Annuities	490	500
	Supplies and Services		
34	Other	270	270
	Agency and Contracted Services		
146,185	Internal Contractor Costs	140,900	145,590
	Central, Departmental and Support Services		
3,238	Corporate Services	2,650	2,320
63,562	Health and Environmental Services	65,570	66,190
	Capital Financing Costs		
45,136	Capital Charges	35,900	65,930
<u>258,510</u>		<u>245,780</u>	<u>280,800</u>
	INCOME		
(1,966)	Other	0	0
<u>256,544</u>	NET EXPENDITURE carried to Portfolio Summary	<u>245,780</u>	<u>280,800</u>
<b>WEBBS HOLE SLUICE PUMPING STATION</b>			
	EXPENDITURE		
	Premises Related Expenses		
0	Energy Costs	0	7,000
0	Repair and Maintenance	0	3,000
	Other		
0	Contribution to Reserves	0	12,500
<u>0</u>	TOTAL EXPENDITURE	<u>0</u>	<u>22,500</u>
	INCOME		
0	S106 Recoverable charge	0	(22,500)
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>
<b>FOOTWAY LIGHTING</b>			
	EXPENDITURE		
	Premises Related Expenses		
37,821	Repair and Maintenance	64,150	50,000
	Central, Departmental and Support Services		
11,478	Health and Environmental Services	11,650	4,820
<u>49,299</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>75,800</u>	<u>54,820</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>WASTE MANAGEMENT STRATEGY</b>			
EXPENDITURE			
Employees			
6,737	Pension Annuities	10,660	0
25,879	Agency Staff	0	0
Supplies and Services			
468	Equipment and Materials	500	0
8,263	Publicity Campaign	7,600	0
19,000	Consultants	0	0
Other			
11,554	JMWMS Partnership Funding	11,800	0
258	Other		0
31,000	Contribution to Reserves		0
Central, Departmental and Support Services			
0	Chief Officers	2,070	0
41,940	Corporate Services	7,830	0
211,170	Health and Environmental Services	221,100	0
356,269	TOTAL EXPENDITURE	261,560	0
INCOME (Net)			
(534)	Other	(500)	0
355,735	NET EXPENDITURE carried to Portfolio Summary	261,060	0
<b>REFUSE COLLECTION AND RECYCLING SERVICE</b>			
EXPENDITURE			
Agency and Contracted Services			
4,184,655	Internal Contractor	4,151,000	0
Capital Financing Costs			
66,618	Direct Revenue Financing	0	0
173,159	Capital Charges	238,310	0
Central, Departmental and Support Services			
0	Chief Officers	2,590	0
38,630	Corporate Services	26,740	0
561,244	Health and Environmental Services	545,450	0
5,024,306	TOTAL EXPENDITURE	4,964,090	0
INCOME (Net)			
(1,835,463)	Net Income	(1,756,700)	0
3,188,843	NET EXPENDITURE carried to Portfolio Summary	3,207,390	0
<b>STREET CLEANSING STRATEGY</b>			
Central, Departmental and Support Services			
346	Corporate Services	370	0
13,311	Health and Environmental Services	15,650	0
13,657	NET EXPENDITURE carried to Portfolio Summary	16,020	0

Actual 2014/2015 £		Estimate 2015/2016 £	2016/2017 £
<b>STREET CLEANSING SERVICE</b>			
EXPENDITURE			
	Agency and Contracted Services		
559,071	Internal Contractor	689,620	0
	Capital Financing Costs		
61,009	Capital Charges	98,560	0
	Central, Departmental and Support Services		
7,578	Corporate Services	6,130	0
252,981	Health and Environmental Services	137,570	0
880,639		931,880	0
INCOME (Net)			
(16,307)	Chargeable Income	(14,300)	0
0	Mechanical Sweeping Contribution	(5,000)	0
864,332	NET EXPENDITURE carried to Portfolio Summary	912,580	0
<b>WASTE MANAGEMENT SHARED SERVICE</b>			
EXPENDITURE			
	Agency and Contracted Services		
0	Shared Refuse Collection Service	0	9,477,350
0	Shared Waste Management Strategy	0	715,200
	Capital Financing Costs		
0	Capital Charges	0	336,100
	Central, Departmental and Support Services		
0	Chief Officers	0	4,820
0	Corporate Services	0	50,380
0	Health and Environmental Services	0	530,740
0	TOTAL EXPENDITURE	0	11,114,590
INCOME (Net)			
0	Net Income	0	(5,213,680)
0	Recharge from Cambridge City Council	0	(1,383,540)
0	NET EXPENDITURE carried to Portfolio Summary	0	4,517,370
<b>ENVIROCRIME ENFORCEMENT STRATEGY</b>			
EXPENDITURE			
	Supplies and Services		
947	Equipment and Materials	3,400	3,450
131	Insurance	130	130
0	Miscellaneous	650	650
0	Contribution to Reserves	4,100	4,100
	Capital Financing Costs		
18,691	Direct Revenue Financing	0	0
	Central, Departmental and Support Services		
3,645	Corporate Services	4,310	3,500
72,359	Health and Environmental Services	85,030	74,760
437	Affordable Homes	440	570
96,210	TOTAL EXPENDITURE	98,060	87,160
INCOME (Net)			
(4,676)	Enforcement Penalties	(3,150)	(3,150)
91,534	NET EXPENDITURE carried to Portfolio Summary	94,910	84,010

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>FOOD SAFETY</b>			
EXPENDITURE			
	Supplies and Services		
77	Printing, Stationery and Office Expenses	0	0
210	Miscellaneous Services	0	0
	Central, Departmental and Support Services		
0	Chief Officers	520	540
5,116	Corporate Services	3,740	2,710
108,355	Health and Environmental Services	97,320	96,700
113,758	<b>TOTAL EXPENDITURE</b>	<b>101,580</b>	<b>99,950</b>
INCOME			
(2,000)	Food Export Certificates	(2,500)	0
(5,528)	Government Grants	0	0
106,230	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>99,080</b>	<b>99,950</b>
<b>ENVIRONMENTAL HEALTH GENERAL</b>			
EXPENDITURE			
	Supplies and Services		
4,824	Legal	0	0
15,000	Consultancy	15,000	15,000
18,047	Miscellaneous Services	0	0
	Central, Departmental and Support Services		
	Chief Officers	2,060	2,140
31,118	Corporate Services	31,670	30,410
7,392	Planning and New Communities	6,940	0
243,237	Health and Environmental Services	440,490	462,880
319,618	<b>TOTAL EXPENDITURE</b>	<b>496,160</b>	<b>510,430</b>
INCOME			
(23,813)	Other	0	(3,200)
295,805	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>496,160</b>	<b>507,230</b>
<b>ENVIRONMENTAL PROTECTION</b>			
EXPENDITURE			
	Supplies and Services		
1,052	Insurances	1,090	880
48,347	Monitoring : Air Quality and Noise Pollution	35,000	35,000
4,950	Contaminated Land	7,800	7,800
48,418	Contribution to Reserves	10,000	10,000
	Central, Departmental and Support Services		
5,481	Corporate Services	7,930	4,960
177,375	Health and Environmental Services	162,900	128,000
	Capital Financing Costs		
5,810	Capital Charges	5,810	5,810
291,433	<b>TOTAL EXPENDITURE</b>	<b>230,530</b>	<b>192,450</b>
INCOME			
(8,000)	Contributions from Other Local Authorities	(3,000)	(3,000)
(949)	Other Recoverable Charges	(2,000)	(1,000)
(12,192)	Air Pollution Control Licences	(12,000)	(9,000)
(38,418)	S106 from Growth Areas	0	0
231,874	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<b>213,530</b>	<b>179,450</b>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>EMERGENCY PLANNING</b>			
	Employees		
3,835	Salaries	0	0
	Supplies and Services		
696	Equipment and Furniture	3,000	3,000
(17)	Communications and Computing	0	0
	Other		
0	Miscellaneous Expenses	200	200
15,500	Contribution to the CCC Civil Protection Unit	1,500	1,600
0	Seminars and Courses	2,000	2,000
	Central, Departmental and Support Services		
37	Corporate Services	0	0
4,930	Affordable Homes	4,970	3,680
23,826	Health and Environmental Services	21,630	20,570
<u>48,807</u>	NET EXPENDITURE carried to Portfolio Summary	<u>33,300</u>	<u>31,050</u>
<b>LICENCES UNDER THE LICENSING ACT 2003 and GAMBLING ACT 2005</b>			
	EXPENDITURE		
	Employees		
8,692	Agency Costs	0	0
	Supplies and Services		
0	Printing, Stationery and Office Expenses	1,030	0
8,058	Communications and Computing	4,220	0
1,455	Member Training	1,700	1,700
78	Advertising	900	900
0	Miscellaneous	340	340
880	Recharge from Democratic Representation	880	880
	Central, Departmental and Support Services		
18,881	Corporate Services	17,350	23,400
142,267	Health and Environmental Services	148,610	150,990
<u>180,311</u>	TOTAL EXPENDITURE	<u>175,030</u>	<u>178,210</u>
	INCOME		
(77,454)	Fees and Charges - Licences	(113,650)	(113,650)
<u>102,857</u>	NET EXPENDITURE carried to Portfolio Summary	<u>61,380</u>	<u>64,560</u>



Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>TAXI LICENSING SERVICE</b>			
EXPENDITURE			
	Employees		
5,272	Agency Costs	0	0
	Supplies and Services		
6,195	Equipment	7,000	7,000
1,000	Legal Costs	0	0
426	Miscellaneous Expenses	500	500
12,618	Communications and Computing	9,780	0
71	Criminal Records Bureau Checks	0	0
1,326	Advertising	1,000	1,500
0	Appropriation to Reserve	3,020	10,950
880	Recharge from Democratic Representation	880	880
	Central, Departmental and Support Services		
16,292	Corporate Services	13,840	20,020
142,341	Health and Environmental Services	119,210	117,080
<u>186,421</u>	<b>TOTAL EXPENDITURE</b>	<u>155,230</u>	<u>157,930</u>
INCOME			
	Fees and Charges - Licences		
(160,648)	Taxi Licencing and CRB Checks	(155,230)	(157,930)
(10,549)	Contribution from Reserve	0	0
<u>15,224</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>
<b>ACTION ON DOGS</b>			
EXPENDITURE			
	Supplies and services		
9,052	Other - Kennelling	11,000	11,000
	Central Department and Support Services		
566	Corporate Services	600	440
9,551	Health and Environmental Services	11,200	10,090
<u>19,169</u>	<b>TOTAL EXPENDITURE</b>	<u>22,800</u>	<u>21,530</u>
INCOME			
	Charges For Services		
(1,033)		(1,200)	(700)
<u>18,136</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>21,600</u>	<u>20,830</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES</b>			
	EXPENDITURE		
(1,259)	Abandoned Vehicles (net)	(1,000)	(1,000)
1,219	Clearance of Private Sewers	1,750	1,750
4,547	Dangerous Buildings	3,810	670
3,691	National Assistance Act Burials (net)	0	0
	Sampling of Food, Drugs, Asbestos,		
1,642	Water etc. (net)	0	0
1,317	Swavesey Byways (net)	1,280	1,280
6,917	Zoo and Wild Animal Licensing	9,350	10,500
22,086	Health Promotion (net)	35,000	0
9,172	HECA	10,790	2,930
29,385	Miscellaneous Licensing Provisions	21,260	48,880
<hr/> 78,717	<b>TOTAL EXPENDITURE</b>	<hr/> 82,240	<hr/> 65,010
	Fees and Charges - Licences		
(4,192)	Animal Welfare	(4,100)	(4,100)
(2,000)	Zoo and Wild Animal	(2,000)	(2,000)
(11,934)	Miscellaneous Licensing Provisions	(18,700)	(18,960)
<hr/> 60,591	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<hr/> 57,440	<hr/> 39,950
Central, Departmental and Support Services			
- Incorporated Within the Above Figures			
4,547	Dangerous Buildings	3,900	670
6,844	Zoo and Animal Licensing	8,910	10,060
9,172	HECA	10,770	2,930
29,100	Miscellaneous Licensing Provisions	20,800	48,880
<hr/> 49,663		<hr/> 44,380	<hr/> 62,540
<b>HEALTH AND WELLBEING</b>			
	EXPENDITURE		
	Supplies and Services		
10,000	Sport Performers Grants	10,000	10,000
84,140	Sports Development Projects (net)	78,730	76,000
	Central, Departmental and Support Services		
0	Chief Officers	5,170	9,650
3,415	Corporate Services	930	970
6,629	Planning and New Communities	5,730	4,930
52,211	Health and Environmental Services	54,990	86,310
<hr/> 156,395	<b>TOTAL EXPENDITURE</b>	<hr/> 155,550	<hr/> 187,860
	INCOME		
(16,329)	Events and Activities inc Sponsorship	0	0
(6,000)	Local Authority Contributions	0	0
<hr/> 134,066	<b>TOTAL NET EXPENDITURE carried to Portfolio Summary</b>	<hr/> 155,550	<hr/> 187,860

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>LOCALISM</b>			
EXPENDITURE			
	Supplies and Services		
12,803	Community Development Projects	0	5,230
0	Locality Patch-based Working	30,000	30,000
	Central, Departmental and Support Services		
0	Chief Officers	2,070	2,140
5,729	Corporate Services	3,830	2,890
16,843	Planning and New Communities	24,790	30,220
10,054	Affordable Homes	10,060	11,540
84,194	Health and Environmental Services	132,250	108,830
<u>129,623</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>203,000</u>	<u>190,850</u>
<b>AGEING WELL</b>			
EXPENDITURE			
18,550	Mobile Warden Grants	19,000	19,250
0	Safer Homes Initiative	0	20,000
	Central Departmental & Support Services		
176	Corporate Services	180	0
1,408	Affordable Homes	1,420	740
5,445	Health and Environmental Services	4,430	13,610
41	Planning and New Communities	0	0
<u>25,620</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>25,030</u>	<u>53,600</u>

## Cost Centre Managers for Environmental Services

<u>Services</u>	<u>Cost Centre Manager</u>
Awarded Watercourses	P Matthews
Webbs Hole Sluice	P Matthews
Footway Lighting	P Quigley
Single Waste Management Shared Service	P Vanston
Envirocrime Enforcement Policy	M Bebbington
Food Safety	M Bebbington
Environmental Health General	M Bebbington
Environmental Protection	P Quigley
Emergency Planning	M Hill
Licensing Act 2003 and Gambling Act 2005	M Bebbington
Taxi Licencing	M Bebbington
Action on Dogs	M Bebbington
Miscellaneous Services :	
Animal Welfare	M Bebbington
Abandoned Vehicles	M Bebbington
Clearance of Private Sewers	M Bebbington
Dangerous Buildings	A Dearlove
National Assistance Act Burials	M Bebbington
Sampling of Food, Drugs, etc.	M Bebbington
Swavesey Byways	P Matthews
Zoo and Wild Animal Licensing	M Bebbington
HECA	G Barron
Miscellaneous Licensing Provisions	M Bebbington
Ageing Well	G Barron
Localism	G Barron
Health and Wellbeing	G Barron

Actual 2014/2015 £	<b>HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
1,558	Rents Rates etc.	4,000	3,000
3,009,910	Administration (Net Expenditure)	3,441,120	3,250,680
	Support Services (Net Expenditure)		
236,444	Sheltered Housing	477,640	284,210
0	Visiting Support	0	0
(1,895)	Alarms	3,360	0
71,748	Flats - Communal Areas	44,040	62,360
126,768	Outdoor Maintenance	99,930	105,340
8,048	Sewage	2,580	4,010
294,867	Tenant Participation	378,500	326,480
194,338	Reprovision and New Homes Programme	155,790	170,910
	Other Expenditure		
2,063	Registration of HRA Land	1,000	2,000
1,147	Legal Fees	0	0
1,397	Miscellaneous Expenses	0	0
3,708,267	Contribution to Housing Repairs Account	4,145,200	4,302,400
83,081	Provision for Bad or Doubtful Debts	100,000	142,190
7,979	Discretionary Housing Benefit Payments	0	0
	Unallocated Recharges		
0	Unallocated Vacancy Saving	(50,000)	(50,000)
402,451	Corporate Management	372,870	496,520
73,730	Democratic Representation Charge	81,100	78,800
24,880	Treasury Management Charge	27,540	24,370
14,692	Equality and Diversity	13,810	14,330
1,000,000	Transfer to/(from) Reserves	(1,000,000)	0
	Capital Charges		
7,192,805	Interest on Self Finance Debt	7,192,800	7,192,800
5,617,281	Revenue Funding of Capital Expenditure	8,003,500	5,691,200
5,658,500	Net Depreciation	5,784,100	6,332,970
<u>27,730,059</u>	<b>TOTAL EXPENDITURE</b>	<u>29,278,880</u>	<u>28,434,570</u>
	<b>INCOME</b>		
(27,976,294)	Gross Rent Income from Dwellings	(28,600,000)	(27,947,350)
0	Rent Income from Garages	0	(355,350)
(380,549)	Other Income	(370,000)	(35,730)
(8,951)	De-Minimus Receipts		(3,000)
<u>(28,365,794)</u>	<b>TOTAL INCOME</b>	<u>(28,970,000)</u>	<u>(28,341,430)</u>
(635,735)	<b>Net Cost of Services</b>	308,880	93,140
(49,440)	Interest Receivable	(54,000)	(120,770)
<u>(685,175)</u>	<b>Deficit/(Surplus) for the year</b>	<u>254,880</u>	<u>(27,630)</u>
(2,492,617)	Working Balance brought forward 1st April	(2,273,500)	(2,922,910)
(3,177,792)	Working Balance carried forward 31st March	(2,018,620)	(2,950,540)
(8,500,000)	Investment/Repayment Reserve at 31st March	(7,500,000)	(7,500,000)
(1,000,000)	Self Insurance Reserve at 31st March	(1,000,000)	(1,000,000)
	Analysis of Total Net Expenditure		
(4,511,954)	Net Direct Income (including recharges to/from GF)	(3,661,380)	(3,935,500)
515,753	Unallocated Recharges	445,320	564,020
3,311,026	Recharges from Staffing and Overhead Accounts	3,470,940	3,343,850
<u>(685,175)</u>		<u>254,880</u>	<u>(27,630)</u>

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>EXPENDITURE</b>		
	Maintenance and Improvements - Capital Funded		
191,367	Change of Tenancies - Capital	600,000	500,000
532,260	Rewiring	300,000	306,000
2,666,425	Heating New & Replacement	2,356,200	2,000,000
1,523,403	Energy Conservation	1,500,000	1,000,000
1,106,114	Improvements to Non-traditional Houses	550,000	871,780
32,077	Estate Roads, Paths, Fencing and Lighting	80,300	81,930
70,837	Parking Facilities	80,300	15,000
160,566	Garage Refurbishment Scheme	122,400	50,000
194,021	UPVC Windows and Doors	255,000	260,100
245,283	Re-roofing	420,000	428,400
1,276,126	Kitchen Replacement	1,000,000	714,000
0	Bathroom Replacement	0	306,000
304,914	Full Refurbishment	700,000	200,000
16,474	Asbestos Removal	32,100	32,770
58,601	New Foundations etc.	200,000	150,000
124,326	Water/Drainage Upgrades	75,000	76,500
0	Drainage Survey/Upgrade	0	500,000
0	Willingham Refurbishment	0	933,320
707,367	Disabled Adaptations	800,000	816,000
<u>9,210,161</u>	<b>Total Maintenance and Improvements - Capital Funded</b>	<u>9,071,300</u>	<u>9,241,800</u>
	Non Response Maintenance - Revenue Funded		
32,666	Internal Paintwork	40,800	41,610
478,691	Cyclical Works - Revenue	535,500	546,210
527,952	Heating Service Contracts	428,400	436,970
52,949	Asbestos Surveys/Removals	117,800	120,160
103,945	Thermostat & other Electrical Surveys	128,500	131,090
6,663	Water/Drainage	12,000	12,240
34,498	Garden Works	49,300	50,250
4,414	Specialist Investigations	153,000	156,060
0	Properties Awaiting Sale	7,500	7,650
0	Compensation for Tenants Improvements	13,900	14,200
139,557	Fire and Extreme Weather	16,100	16,390
<u>1,381,335</u>	<b>Total Maintenance and Improvements - Revenue Funded</b>	<u>1,502,800</u>	<u>1,532,830</u>
<u>10,591,496</u>	<b>Balance carried forward</b>	<u>10,574,100</u>	<u>10,774,630</u>

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT REPAIRS A/C</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
<u>10,591,496</u>	Balance brought forward	<u>10,574,100</u>	<u>10,774,630</u>
858,887	Responsive Repairs - Revenue Funded		
926,911	Change of Tenancies	808,500	848,920
55,506	Internal Works	1,177,900	1,236,780
662,054	Maintenance of Disabled Adaptions	46,200	48,510
8,400	External Works	693,000	727,650
0	Pest Control	1,000	1,000
	Right to Repair	800	800
<u>2,511,758</u>	Total Responsive Repairs - Revenue Funded	<u>2,727,400</u>	<u>2,863,660</u>
<u>13,103,254</u>	TOTAL EXPENDITURE	<u>13,301,500</u>	<u>13,638,290</u>
	INCOME		
(3,708,267)	Transfer from Housing Revenue Account	(4,145,200)	(4,302,400)
119,317	Depreciation Reserve	(5,180,050)	(6,276,450)
0	Capital Grants & Contributions	(160,000)	(50,000)
(9,329,478)	Capital Expenditure funded from Revenue	(3,731,250)	(2,915,350)
(184,826)	Revenue Grants and Contributions	(85,000)	(94,090)
<u>(13,103,254)</u>	TOTAL INCOME	<u>(13,301,500)</u>	<u>(13,638,290)</u>
	<b>REPAIRS ADMINISTRATION</b>		
	EXPENDITURE		
	Direct Employee Expenses		
0	Salaries	0	36,890
2,572	Liabilities re Former Employees	4,000	4,000
	Supplies and Services		
0	Procurement Framework	9,500	0
325	Repairs IT systems	5,000	2,000
10,033	Mears Apprentices	20,000	18,000
0	Legal Advice	20,000	10,000
0	Handyperson Service	0	18,720
	Central, Departmental and Support Services - Revenue		
2,350	Chief Officers	3,500	3,640
91,860	Corporate Services	101,630	66,710
1,010,640	Affordable Homes	1,045,600	1,008,550
1,588	Health & Environmental Services	460	0
7,762	Central, Departmental and Support Services - Capital	4,050	5,390
<u>1,127,130</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>1,213,740</u>	<u>1,173,900</u>
0	Handyperson Service Income	0	(18,720)
(7,762)	Depreciation Reserve	(4,050)	(5,390)
<u>1,119,368</u>		<u>1,209,690</u>	<u>1,149,790</u>

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>EXPENDITURE</b>		
	Premises Related Expenses		
86,213	Rent, Rates, etc.	140,000	140,000
	Supplies and Services		
	Services		
6,175	Legal Fees	5,000	5,000
20,375	Bank Charges	20,000	29,000
34,636	Valuation	18,000	15,000
	Miscellaneous Expenses		
	Payments to Tenants re Management Moves		
7,022	to Smaller Properties	50,000	10,000
60,961	for Redevelopment	100,000	0
70,555	Service Improvement	70,000	70,000
2,726	New Tenant Support Scheme	5,000	5,000
0	Tenants Handbook	1,000	200
0	Tenancy Audit	0	32,500
817	Warm Homes	0	0
	Central, Departmental and Support Services		
14,101	Chief Officers	17,350	18,120
0	Health and Environmental Services	3,620	0
397,952	Corporate Services	427,210	448,130
1,019,953	Affordable Homes	1,098,490	1,013,990
	Departmental Administration		
139,831	- Choice Based Lettings	147,000	113,400
31,776	- Housing Advisory Service	33,400	35,550
76,124	Recharge from Sheltered Housing	129,800	175,000
<u>1,969,217</u>	<b>TOTAL EXPENDITURE</b>	<u>2,265,870</u>	<u>2,110,890</u>
	<b>INCOME</b>		
(36,578)	Fees and Charges	(30,000)	(10,000)
(4,196)	Contribution from General Fund	(4,440)	0
(37,901)	Contributions towards Expenditure	0	0
<u>1,890,542</u>	<b>GENERAL ADMINISTRATION NET EXPENDITURE</b>	<u>2,231,430</u>	<u>2,100,890</u>
	<b>TOTAL ADMINISTRATION EXPENDITURE</b>		
1,119,368	Repairs Administration	1,209,690	1,149,790
1,890,542	General Administration	2,231,430	2,100,890
<u>3,009,910</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>3,441,120</u>	<u>3,250,680</u>



Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>SHELTERED HOUSING</b>		
	EXPENDITURE		
	Employees		
	Salaries		
380,949	Sheltered Housing Officers	432,800	438,000
	Wages		
53,229	Cleaning	68,000	69,000
1,286	Appointment of New Staff	2,100	0
0	Agency Staff	0	0
	Premises Related Expenses		
(92)	Rents	0	0
	Repairs and Maintenance		
88,022	Buildings	79,500	79,500
0	Smoke Detector Maintenance	15,000	6,000
16,785	Maintenance of Security Systems	14,000	15,000
30,698	Grass Cutting	30,000	31,000
24,481	Other Outdoor Maintenance	46,100	46,100
97,849	Energy Costs	80,000	88,620
19,730	NNDR & Council Tax	12,000	1,150
14,693	Water Services	15,500	15,220
	Cleaning and Domestic Supplies		
5,636	Consumable Supplies	4,000	3,800
14,854	Cleaning	10,000	8,200
6,079	Communal Room Insurance	4,830	5,890
	Transport Related Expenses		
26,483	Car Allowances	27,000	27,000
	Supplies and Services		
4,290	Alarms - Replacement	5,000	5,000
103,637	- Running Costs	100,000	100,000
52,656	Equipment & Furniture	60,000	60,000
	Agency & Contracted Services		
	Communications and Computing		
410	Postages	500	500
31,056	Telephones & Pagers (net)	35,700	35,000
0	Computer Equipment	7,000	7,000
	Expenses		
5,857	Sheltered Housing Officer - Training	1,000	5,000
2,456	Miscellaneous Expenses	1,900	1,700
0	Contribution - Services for Older People	0	0
0	Subscriptions to Professional Bodies	380	380
<hr/> 981,044	Balance carried forward	<hr/> 1,052,310	<hr/> 1,049,060

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>SHELTERED HOUSING</b>		
	EXPENDITURE Continued		
981,044	Balance brought forward	1,052,310	1,049,060
	Central, Departmental and Support Services - Revenue		
0	Chief Officer	1,030	1,070
49,564	Corporate Services	54,700	48,770
150,883	Affordable Homes	163,720	167,640
0	Central, Departmental and Support Services - Capital	0	1,130
	Capital Financing Costs		
81,429	Communal Area Improvements	600,000	50,000
<u>1,262,920</u>	<b>TOTAL EXPENDITURE</b>	<u>1,871,760</u>	<u>1,317,670</u>
	INCOME		
	Fees and Charges		
(816,332)	Service Charge	(600,000)	(734,330)
(5,529)	Other	(16,000)	(30,000)
(9,000)	Contribution from General Fund	(5,000)	0
(114,186)	Recharge from Other Cost Centres	(173,120)	(218,000)
<u>(945,047)</u>	<b>TOTAL INCOME</b>	<u>(794,120)</u>	<u>(982,330)</u>
<u>317,873</u>	<b>NET EXPENDITURE</b>	<u>1,077,640</u>	<u>335,340</u>
(81,429)	Depreciation Reserve	(600,000)	(51,130)
<u>236,444</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>477,640</u>	<u>284,210</u>
	<b>VISITING SUPPORT SERVICE</b>		
	EXPENDITURE		
	Employees		
224,011	Salaries	251,800	259,250
2,834	Agency Staff	0	52,780
	Transport Related Expenses		
14,903	Car Allowances	20,000	20,000
	Communications and Computing		
1,108	Telephones & Pagers (net)	1,100	1,100
0	Computer Equipment	5,000	0
	Expenses		
936	Sheltered Housing Officer - Training	8,000	8,000
57	Miscellaneous Expenses	1,100	1,100
0	Subscriptions to Professional Bodies	0	0
	Central, Departmental and Support Services - Revenue		
8,913	Affordable Homes	7,100	14,730
2,179	Corporate Services	0	0
<u>254,941</u>	<b>TOTAL EXPENDITURE</b>	<u>294,100</u>	<u>356,960</u>
	INCOME		
(254,941)	Grant Funding	(294,100)	(356,960)
<u>(254,941)</u>	<b>TOTAL INCOME</b>	<u>(294,100)</u>	<u>(356,960)</u>
<u>0</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>0</u>	<u>0</u>

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>COMMUNITY LIFELINE SERVICE</b>		
	EXPENDITURE		
	Supplies and Services		
	Alarm Systems		
643	- Purchase	20,000	20,000
32,562	- Repair & Maintenance	36,000	36,000
-	Miscellaneous Expenses		
0	Contribution - Services for Older People	0	0
	Central Departmental and Support Services		
0	Chief Officers	1,550	1,610
3,270	Corporate Services	5,540	6,070
170,612	Affordable Homes	173,700	157,270
<u>207,087</u>		<u>236,790</u>	<u>220,950</u>
	INCOME		
(215,972)	Fees and Charges	(220,000)	(220,950)
6,990	Contribution to/(from) General Fund	(13,430)	0
<u>(208,982)</u>		<u>(233,430)</u>	<u>(220,950)</u>
<u>(1,895)</u>	NET SURPLUS carried to HRA Summary	<u>3,360</u>	<u>0</u>
	<b>FLATS - COMMUNAL AREAS</b>		
	EXPENDITURE		
	Premises Related Expenditure		
53,820	Repairs and Maintenance	10,380	27,320
30,126	Major Works	30,000	30,000
6,086	Energy Costs	4,830	8,670
	Other		
12,803	Insurance	14,700	15,180
300	Central Departmental and Support Services		
	Chief Officer	520	540
0	Corporate Services	4,860	2,560
3,984	Planning and New Communities		0
3,719	Health & Environmental Services	930	0
43,082	Affordable Homes	39,190	44,360
<u>153,920</u>		<u>105,410</u>	<u>128,630</u>
	INCOME		
(52,046)	Fees and Charges	(31,370)	(36,270)
(30,126)	Depreciation Reserve	(30,000)	(30,000)
<u>71,748</u>	NET EXPENDITURE carried to HRA Summary	<u>44,040</u>	<u>62,360</u>
	<b>OUTDOOR MAINTENANCE</b>		
	EXPENDITURE		
	Premises Related Expenses		
	Repairs and Maintenance		
	Other Housing Sites		
69,973	Grass Cutting	69,000	69,000
118,371	Other	94,860	94,860
	Central, Departmental and Support Services		
1,175	Chief Officer	1,230	1,290
6,910	Corporate Services	7,100	7,270
3,124	Planning and New Communities	3,380	3,500
54,566	Affordable Homes	42,600	53,620
10,127	Health and Environmental Services	460	0
<u>264,246</u>	TOTAL EXPENDITURE	<u>218,630</u>	<u>229,540</u>
	INCOME		
(132,000)	Contribution from General Fund	(112,700)	(118,700)
(5,478)	Other Income	(6,000)	(5,500)
<u>(137,478)</u>	TOTAL INCOME	<u>(118,700)</u>	<u>(124,200)</u>
<u>126,768</u>	NET EXPENDITURE carried to HRA Summary	<u>99,930</u>	<u>105,340</u>

Actual 2014/2015 £	<b>HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>SEWAGE DISPOSAL &amp; CESSPOOL EMPTYING</b>		
	EXPENDITURE		
	Premises Related Expenses		
13,285	Repairs and Maintenance	8,000	8,000
2,101	Major Works		
0	Recharge from Cesspool Emptying A/c	100	0
	Energy Costs		
426	Electricity	500	500
41,721	Water Services	43,400	50,120
	Miscellaneous Expenses		
435	Other	300	500
	Central Departmental and Support Services		
353	Corporate Services	350	300
3,811	Affordable Homes	4,930	6,590
<u>62,132</u>	<b>TOTAL EXPENDITURE</b>	<u>57,580</u>	<u>66,010</u>
	INCOME		
(51,983)	Fees and Charges	(55,000)	(62,000)
(2,101)	Depreciation Reserve		0
<u>8,048</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>2,580</u>	<u>4,010</u>
	<b>TENANT PARTICIPATION</b>		
	EXPENDITURE		
	Premises Related Expenses		
11,395	Other	70,000	10,000
	Miscellaneous Expenses		
61,259	Support for Tenant Groups	60,000	60,000
14,138	Tenants Reports & Newsletters	17,000	15,000
692	Best Kept Garden Awards	2,000	1,000
1,670	Subscriptions	1,900	2,000
0	Consultation	5,000	5,000
	Central Departmental and Support Services		
5,875	Chief Officer	10,300	11,020
11,273	Corporate Services	6,810	6,270
150,503	Affordable Homes	162,290	173,190
38,062	Recharges from Sheltered Housing	43,200	43,000
<u>294,867</u>	<b>NET EXPENDITURE carried to HRA Summary</b>	<u>378,500</u>	<u>326,480</u>
	<b>REPROVISION AND NEW HOMES PROGRAMME</b>		
	EXPENDITURE		
	Expenses		
270	Legal Fees	15,000	15,000
33,368	Architects Fees	40,000	40,000
70,679	Other	20,000	45,000
	Central, Departmental and Support Services		
0	Chief Officers	5,690	5,570
3,952	Corporate Services	4,040	7,340
86,069	Affordable homes	71,060	58,000
<u>194,338</u>	<b>TOTAL EXPENDITURE carried to HRA Summary</b>	<u>155,790</u>	<u>170,910</u>

Actual 2014/2015 £	<b>HOUSING PORTFOLIO HOUSING GENERAL FUND</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
	Loans for House Repair, Purchase and Improvement	3,360	640
2,600	Housing Association Support	84,330	86,560
82,781	Homelessness	412,210	503,980
369,800	Lettings & Advisory Service	269,670	324,270
257,095	Strategic Housing	101,790	95,130
119,188	Sub-Regional Homelink Service	0	0
0	Equality & Diversity	55,240	57,300
50,415	Travellers Sites - Whaddon & Milton	60,090	64,660
42,835	Improvement Grants	72,340	68,890
66,797	General Fund Sheltered Properties	111,160	143,250
60,040	Recharge from/(to) HRA		
	- Outdoor Maintenance	112,700	118,700
132,000	- Sheltered Housing	5,000	0
9,000	- Piper Lifeline Alarms	13,430	0
(6,990)	- Service Strategy and Regulation	4,440	0
4,196			
<u>1,189,757</u>	<b>TOTAL NET EXPENDITURE</b>	<u>1,305,760</u>	<u>1,463,380</u>
	<b>Analysis of Total Net Expenditure</b>		
	Net Direct Costs (including Recharges from HRA)	17,020	98,170
(55,035)	Capital Charge - Depreciation	83,760	120,410
83,755	Recharges from Staffing and Overhead Accounts	1,204,980	1,244,800
1,161,037			
<u>1,189,757</u>		<u>1,305,760</u>	<u>1,463,380</u>

Actual 2014/2015 £	<b>HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	EXPENDITURE		
	Premises Related Expenses		
12	Premises Insurance	10	10
	Agency Services		
31	DSS Mortgage Collection Service	0	0
	Central, Departmental and Support Services		
2,552	Corporate Services	3,340	630
5	Affordable Homes	10	0
<u>2,600</u>	NET EXPENDITURE carried to Portfolio Summary	<u>3,360</u>	<u>640</u>
	<b>HOUSING ASSOCIATION SUPPORT</b>		
	EXPENDITURE		
	Supplies and Services		
695	Valuations	5,000	10,000
195	Miscellaneous		
	Central Departmental and Support Services		
3,220	Corporate Services	3,240	2,400
79,126	Affordable Homes	81,090	84,160
<u>83,236</u>	TOTAL EXPENDITURE	<u>89,330</u>	<u>96,560</u>
	INCOME		
(455)	Contributions	(5,000)	(10,000)
<u>82,781</u>	NET EXPENDITURE carried to Portfolio Summary	<u>84,330</u>	<u>86,560</u>
	<b>HOMELESSNESS</b>		
	EXPENDITURE		
	Agency and Contracted Services		
98,521	Payments for Accommodation	120,000	136,000
12,090	Storage of Household Goods etc.	10,000	15,000
	Other		
0	Additional Homelessness Officer	0	38,500
101,145	Private Renting Service	70,000	50,000
0	Sub-Regional Single Homelessness Service	0	12,500
8,520	Homelessness Strategy Fund - Prevention Measures	22,000	30,500
10,711	Grants to Organisations	11,120	11,500
0	Provision for Bad or Doubtful Debts	10,000	10,000
3,222	Miscellaneous	0	0
	Central, Departmental and Support Services		
0	Chief Officers	520	540
10,965	Corporate Services	12,330	12,980
221,607	Affordable Homes	241,040	253,460
0	Health and Environmental Services	200	0
<u>466,781</u>	TOTAL EXPENDITURE	<u>497,210</u>	<u>570,980</u>
	INCOME		
(57,748)	Government Grant	(70,000)	(52,000)
(39,233)	Other Net Contributions	(15,000)	(15,000)
<u>369,800</u>	NET EXPENDITURE carried to Portfolio Summary	<u>412,210</u>	<u>503,980</u>

Actual 2014/2015 £	<b>HOUSING GENERAL FUND LETTINGS &amp; ADVISORY SERVICE</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>EXPENDITURE</b>		
	Miscellaneous Expenses		
7,878	Contribution to Regional CBL Expenditure	10,700	10,700
23,682	Advertising, etc.	27,000	19,830
	Central, Departmental and Support Services		
5,274	Corporate Services	5,620	5,690
401,531	Affordable Homes	414,750	443,000
<u>438,365</u>	<b>TOTAL EXPENDITURE</b>	<u>458,070</u>	<u>479,220</u>
	<b>INCOME</b>		
(9,663)	Fees and Charges	(8,000)	(6,000)
(171,607)	Recharge to Other Services	(180,400)	(148,950)
<u>257,095</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>269,670</u>	<u>324,270</u>
	<b>STRATEGIC HOUSING</b>		
	<b>EXPENDITURE</b>		
	Expenses		
4,175	Contribution to Housing Market Assessment	4,180	3,500
2,000	Other Contributions	8,500	12,000
	Central, Departmental and Support Services		
0	Chief Officers	1,030	1,070
9,528	Corporate Services	9,280	8,940
8,472	New Communities & Planning	8,690	4,700
84,006	Affordable Homes	64,100	57,270
11,007	Health and Environmental Services	6,010	7,650
<u>119,188</u>	<b>TOTAL EXPENDITURE carried to Portfolio Summary</b>	<u>101,790</u>	<u>95,130</u>
	<b>SUB REGIONAL HOMELINK SERVICE</b>		
	<b>EXPENDITURE</b>		
	Supplies & Services		
45,906	Miscellaneous	10,730	30,000
	Central, Departmental and Support Services		
2,822	Corporate Services	2,810	2,750
103,610	Affordable Homes	113,430	117,100
<u>152,338</u>	<b>TOTAL EXPENDITURE</b>	<u>126,970</u>	<u>149,850</u>
	<b>INCOME</b>		
(144,460)	Recharges to Other Organisations	(116,270)	(139,150)
(7,878)	Recharges to Other Services	(10,700)	(10,700)
<u>(152,338)</u>	<b>TOTAL INCOME</b>	<u>(126,970)</u>	<u>(149,850)</u>
<u>0</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>0</u>	<u>0</u>

Actual 2014/2015 £	<b>HOUSING GENERAL FUND</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>EQUALITY &amp; DIVERSITY</b>		
	EXPENDITURE		
	Supplies & Services		
895	Miscellaneous	5,000	5,000
	Central Departmental & Support Services		
64,212	Corporate Services	64,050	66,630
<u>65,107</u>	<b>TOTAL EXPENDITURE</b>	<u>69,050</u>	<u>71,630</u>
	INCOME		
(14,692)	less recharge to Housing Revenue Account	(13,810)	(14,330)
<u>50,415</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>55,240</u>	<u>57,300</u>
	 <b>TRAVELLERS SITES- WHADDON &amp; MILTON</b>		
	EXPENDITURE		
	Premises Related Expenses		
108,983	Repair and Maintenance of Buildings and Grounds	19,000	19,000
2,474	Council Tax	250	250
727	Electricity	1,500	1,500
6,576	Water Services	6,800	6,800
166	Insurance	170	140
	Supplies and Services		
119,019	Professional Consultancy	0	0
5,533	Miscellaneous Expenses	990	990
3,516	Equipment	7,200	7,200
0	Other		
	Agency, Contracted Services and Transfer Payments		
14,563	Cambridgeshire County Council	29,500	29,500
	Central, Departmental and Support Services		
3,060	Corporate Services	3,100	5,550
85,259	Affordable Homes	100,600	104,390
0	Health and Environmental Services	400	0
<u>349,876</u>	<b>TOTAL EXPENDITURE</b>	<u>169,510</u>	<u>175,320</u>
	INCOME		
(82,445)	Rents	(103,000)	(104,130)
(110,779)	Recoverable Charges	(6,420)	(6,530)
(113,817)	Contribution from Cambridgeshire County Council	0	0
<u>42,835</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>60,090</u>	<u>64,660</u>
	 <b>IMPROVEMENT GRANTS ETC</b>		
	EXPENDITURE		
	Supplies and Services		
2,054	Miscellaneous	3,000	3,000
	Central, Departmental and Support Services		
6,012	Corporate Services	7,590	4,030
54,810	Affordable Homes	57,320	58,030
3,959	Health and Environmental Services	4,430	3,830
<u>66,835</u>	<b>TOTAL EXPENDITURE</b>	<u>72,340</u>	<u>68,890</u>
	INCOME		
(38)	Recoverable Charges	0	0
<u>66,797</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>72,340</u>	<u>68,890</u>



Actual 2014/2015 £	<b>HOUSING GENERAL FUND GENERAL FUND SHELTERED PROPERTIES</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	EXPENDITURE		
	Premises Related Expenses		
0	Insurance	400	400
6,242	Council Tax	12,000	8,000
	Supplies and Services		
189,722	Miscellaneous Expenses	210,000	220,000
	Capital Charges		
83,755	Depreciation	83,760	120,410
<hr/> 279,719	TOTAL EXPENDITURE	<hr/> 306,160	<hr/> 348,810
	INCOME		
(219,679)	Service Charges	(195,000)	(205,560)
<hr/> 60,040	NET EXPENDITURE carried to Portfolio Summary	<hr/> 111,160	<hr/> 143,250

## **Cost Centre Managers for Housing Portfolio**

### **Cost Centre Manager**

#### **Services**

##### **Housing Revenue Account**

Housing Repairs and Maintenance	A Goddard
Administrative Expenses	A Goddard
Rents	K Brown
Sheltered Housing	T Cassidy
Other Alarm Systems	T Cassidy
Flats - Communal Areas	A Goddard
Outdoor Maintenance	A Goddard
Sewerage Disposal and Cesspool Emptying	A Goddard
Tenant Participation	S Hills

##### **General Fund**

Loans for House Purchase Repair and Improvement	K Brown
Housing Association Support	S Hills
Homelessness	S Carter/H Woods
Lettings and Advisory Service	S Carter/H Woods
Strategic Housing	S Hills
Sub-Regional Homelink Service	S Carter/H Woods
Equality and Diversity	R May
Travellers Sites	A Goddard
Improvement Grants	S Hills
General Fund Sheltered Properties	A Goddard

Actual 2014/2015 £	<b>PLANNING PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
832,278	Development Control	1,021,710	923,820
67,783	Building Control Service	84,640	83,920
587,276	Planning Policy	935,340	1,133,840
(2,225)	Open Space Agreement Cherry Hinton	0	0
338,606	Consultancy Unit (previously Conservation)	615,730	336,360
13,007	Museums	12,030	9,130
196,470	Travellers Issues (All Sites)	138,610	175,400
22,586	Illegal Encampments	67,230	9,530
<u>2,055,781</u>	<b>TOTAL NET EXPENDITURE</b> (carried to General Fund Summary)	<u>2,875,290</u>	<u>2,672,000</u>
	<b>Analysis of Total Net Expenditure</b>		
430,921	Direct Costs - Expenditure	624,660	909,520
163,221	Direct Costs - Transfers to Reserves	41,400	0
(2,119,500)	Direct Costs - Income from Fees & Charges	(1,417,330)	(1,361,330)
(194,105)	Direct Costs - met by Housing & Planning Delivery Grant	(7,900)	(8,500)
<u>(1,719,463)</u>	<b>Net Direct Costs</b>	<u>(759,170)</u>	<u>(460,310)</u>
12,400	Recharges met by Housing & Planning		
0	Delivery Grant	7,900	8,500
15,360	Costs met by Right to Build Vanguard Project grant	(10,000)	0
3,747,484	Capital charges	8,660	0
	Recharges from Staffing and Overhead Accounts	3,627,900	3,123,810
<u>2,055,781</u>		<u>2,875,290</u>	<u>2,672,000</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>DEVELOPMENT CONTROL</b>		
	<b>EXPENDITURE</b>		
	Transport Related Expenses		
430	Coach Expenses	380	380
	Services (Appendix)		
	Hired & Contracted Legal Services		
63,800	Appeals	30,000	50,000
1,822	Costs Awarded Against the Council	5,000	15,000
	Contracted Consultants		
0	D.C. Agricultural Appraisals	3,090	0
14,823	Advice on Current Applications	15,070	20,000
0	Planning Consultants (Viability)	0	15,000
12,550	Archaeology Advisory Service	7,900	8,500
	Database Design Consultancy		
	Miscellaneous Expenses		
17,408	Advertising	16,990	18,000
0	Licences	1,280	1,280
0	Community Infrastructure Levy - Payments to Parish Councils	9,000	0
	Central, Departmental and Support Services		
	Chief Officers	520	540
202,521	Corporate Services	147,940	135,210
2,108,150	Planning and New Communities	1,688,950	1,885,170
5,416	Affordable Homes	5,500	5,650
137,101	Health & Environmental Services	135,620	124,280
	Capital Financing Costs		
15,360	Capital Charges	8,660	0
<u>2,579,381</u>	<b>TOTAL EXPENDITURE</b>	<u>2,075,900</u>	<u>2,279,010</u>
	<b>INCOME</b>		
0	Sales - Miscellaneous	(50)	(50)
(593)	Sales - Local Plan	(140)	(140)
(84,776)	Section 106 Costs Recoverable	(40,000)	0
(26,819)	Section 106 Administration Fees	(25,000)	(25,000)
(13,146)	Legal Costs Recoverable	(10,000)	(10,000)
(1,548,182)	Fees	(900,000)	(1,200,000)
(73,587)	Pre-application fees	(60,000)	(120,000)
0	Community Infrastructure Levy (CIL)	(36,000)	0
0	Transfer to Community Infrastructure Levy Reserve	27,000	0
0	Right to Build Vanguard Project grant	(10,000)	0
<u>(1,747,103)</u>	<b>TOTAL INCOME</b>	<u>(1,054,190)</u>	<u>(1,355,190)</u>
<u>832,278</u>	<b>NET EXPENDITURE</b>	<u>1,021,710</u>	<u>923,820</u>
	carried to Portfolio summary		

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>BUILDING CONTROL SERVICE</b>			
<b>EXPENDITURE</b>			
	Premises Related Expenditure		
	Services		
1,003	Engineering Consultants Fees	3,000	0
20,400	Other Local Authorities	1,000	61,680
56,746	Transfer to Reserves	14,400	0
	Central, Departmental and Support Services		
23,952	Corporate Services	20,060	10,470
324,643	Planning and New Communities	386,180	11,770
<u>426,744</u>	<b>TOTAL EXPENDITURE</b>	<u>424,640</u>	<u>83,920</u>
<b>INCOME</b>			
(358,961)	Statutory / Local Fees	(340,000)	0
<u>(358,961)</u>	<b>TOTAL INCOME</b>	<u>(340,000)</u>	<u>0</u>
<u>67,783</u>	<b>NET EXPENDITURE</b>	<u>84,640</u>	<u>83,920</u>
	carried to Portfolio summary		
<b>Analysis of NET EXPENDITURE</b>			
(56,746)	Fee - earning deficit/(surplus) for the year	(14,400)	0
56,746	Transfer from/to Reserves	14,400	0
0	Fee - earning (net)	0	0
67,783	Non Fee - earning for the year	84,640	83,920
<u>67,783</u>	<b>NET EXPENDITURE</b>	<u>84,640</u>	<u>83,920</u>
	carried to Portfolio summary		
<b>PLANNING POLICY</b>			
<b>EXPENDITURE</b>			
	Services		
4,708	Strategic Housing Market Assessment	4,200	4,200
17,670	County Research Service	7,670	12,600
0	Consultation Database	5,000	5,000
0	Joint Strategic Planning Unit	10,000	10,000
0	Neighbourhood Planning	15,000	15,000
211,647	Local Plan	337,500	539,000
	Central, Departmental and Support Services		
0	Chief Officers	5,170	5,340
31,133	Corporate Services	22,250	20,540
475,128	Planning and New Communities	491,510	487,620
4,948	Affordable Homes	8,600	5,690
30,023	Health and Environmental Services	28,440	28,850
<u>775,257</u>	<b>TOTAL EXPENDITURE</b>	<u>935,340</u>	<u>1,133,840</u>
<b>INCOME</b>			
(181,555)	Transfer from Reserves (HPDG)	0	0
(6,426)	Other Recoverable Charges	0	0
<u>587,276</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>935,340</u>	<u>1,133,840</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>OPEN SPACE AGREEMENT CHERRY HINTON</b>			
	EXPENDITURE		
	Premises Related Expenses		
3,915	Maintenance of Grounds	6,140	6,140
<u>3,915</u>	<b>TOTAL EXPENDITURE</b>	<u>6,140</u>	<u>6,140</u>
	INCOME		
(6,140)	Interest on Balances	(6,140)	(6,140)
<u>(2,225)</u>	<b>NET EXPENDITURE</b> carried to Portfolio summary	<u>0</u>	<u>0</u>
<b>CONSULTANCY UNIT (previously CONSERVATION)</b>			
	EXPENDITURE		
	Premises Related Expenses		
6,978	Maintenance of Buildings & Grounds	11,000	11,000
880	Insurance	900	1,110
	Supplies and Services		
8,745	Biodiversity Partnership	6,000	5,500
0	Conservation Awards - Publicity etc.	530	530
3,300	Environmental Records Centre	3,300	3,600
2,500	Consultancy	55,000	37,000
6,068	Wildlife Enhancement Projects	10,500	10,500
	Central, Departmental and Support Services		
0	Chief Officers	520	540
6,968	Corporate Services	10,820	10,540
302,586	Planning and New Communities	515,520	254,350
26	Affordable Homes	0	0
1,575	Health & Environmental Services	1,640	1,690
<u>339,626</u>	<b>TOTAL EXPENDITURE</b>	<u>615,730</u>	<u>336,360</u>
	INCOME		
(870)	Other Recoverable Charges(Duxford Chapel)	0	0
(150)	Transfer from Reserves (HPDG)	0	0
<u>(1,020)</u>	<b>TOTAL INCOME</b>	<u>0</u>	<u>0</u>
<u>338,606</u>	<b>TOTAL NET EXPENDITURE (excluding capital grants)</b> carried to Portfolio Summary	<u>615,730</u>	<u>336,360</u>
<b>MUSEUMS</b>			
	EXPENDITURE		
	Supplies and Services		
12,650	Grants	11,650	8,500
	Central, Departmental and Support Services		
89	Planning and New Communities	10	10
268	Corporate Services	370	620
<u>13,007</u>	<b>NET REVENUE EXPENDITURE</b> carried to Portfolio Summary	<u>12,030</u>	<u>9,130</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>TRAVELLERS ISSUES (ALL SITES)</b>			
	EXPENDITURE		
	Supplies and Services		
19,624	Enforcement Action including Injunctions	47,560	50,000
106,475	Transfer to Reserves	0	0
	Central, Departmental and Support Services		
18,491	Corporate Services	22,460	19,600
41,127	Planning and New Communities	58,590	42,900
10,753	Affordable Homes	10,000	62,900
<u>196,470</u>	NET EXPENDITURE	<u>138,610</u>	<u>175,400</u>
	carried to Portfolio Summary		
<b>ILLEGAL ENCAMPMENTS</b>			
	EXPENDITURE		
	Central, Departmental and Support Services		
0	Planning and New Communities	49,760	0
2,854	Affordable Homes	2,870	3,290
19,732	Health and Environmental Services	14,600	6,240
<u>22,586</u>	NET REVENUE EXPENDITURE carried to	<u>67,230</u>	<u>9,530</u>
	Portfolio Summary		

## **Cost Centre Managers for Planning Portfolio**

### **Cost Centre Manager**

#### **Services**

Development Control  
Building Control Service  
Planning Policy  
Open Spaces Agreement Cherry Hinton  
Footpath Diversions  
Conservation  
Museums  
Economic Development  
Tourism Initiatives  
Travellers Issues  
Illegal Encampments

J Mills  
J Baird  
C Hunt  
A Goddard  
F McMillan  
J Green  
J Green  
N Kritzinger  
N Kritzinger  
J Mills  
S Walford



Actual 2014/2015 £	<b>STRATEGIC PLANNING &amp; TRANSPORTATION PORTFOLIO</b>	Estimate 2015/2016 £	Estimate 2016/2017 £
	<b>NET EXPENDITURE SUMMARY</b>		
509,406	Growth Agenda/New Communities	510,450	513,530
50,830	Northstowe	80,720	82,350
3,645	Arts	0	0
62,346	Transport Initiatives & Policy	81,740	96,630
<u>626,227</u>	<b>TOTAL NET EXPENDITURE</b> (CARRIED TO General Fund Summary)	<u>672,910</u>	<u>692,510</u>
	Analysis of Total Net Expenditure		
(59,119)	Net Direct Costs	(274,560)	(365,400)
685,346	Recharges from Staffing and Overheads A/cs	947,470	1,057,910
<u>626,227</u>		<u>672,910</u>	<u>692,510</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>GROWTH AGENDA</b>			
EXPENDITURE			
Services			
1,010	Rents	700	700
20,235	Consultancy	19,300	19,300
0	Advertising	0	300
202,609	Provision for future resource requirements	0	295,000
Central Departmental and Support Services			
0	Chief Officers	1,030	1,070
31,796	Corporate Services	27,600	20,810
411,316	Planning and New Communities	599,390	590,710
2,523	Affordable Homes	6,840	18,520
76,014	Health and Environmental Services	100,590	132,120
<u>745,503</u>	<b>TOTAL EXPENDITURE</b>	<u>755,450</u>	<u>1,078,530</u>
INCOME			
(236,097)	Planning Fees	(195,000)	(475,000)
0	Planning Pre-Application Fees	0	(90,000)
0	Site Delivery Fund grant	(50,000)	0
<u>509,406</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>510,450</u>	<u>513,530</u>
<b>NORTHSTOWE</b>			
25,582	Northstowe Viability Study	0	0
22,413	Consultancy	30,000	30,000
153	Catering	50	50
1,296	Rents	750	750
114,841	Transfer to Reserves	0	0
Central, Departmental and Support Services			
0	Chief Officers	3,620	3,740
7,445	Corporate Services	7,430	13,220
80,403	Planning and New Communities	113,650	157,220
2,098	Affordable Homes	2,210	11,850
12,443	Health and Environmental Services	16,870	25,520
<u>266,674</u>	<b>TOTAL EXPENDITURE</b>	<u>174,580</u>	<u>242,350</u>
INCOME			
0	Section 106 Income	0	0
(195,234)	Fees	(40,000)	(90,000)
(20,610)	Government Grants	0	0
0	Transfer from Reserves	(53,860)	(70,000)
<u>50,830</u>	<b>NET EXPENDITURE carried to Portfolio Summary</b>	<u>80,720</u>	<u>82,350</u>

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>ARTS DEVELOPMENT</b>			
	Supplies and Services		
60	Arts Development Projects	0	0
(3,943)	Dual Use Arts Programme	0	0
	Central, Departmental and Support Services		
498	Corporate Services	0	0
5,166	Planning and New Communities	0	0
1,864	Health and Environmental Services	0	0
<u>3,645</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>
<b>TRANSPORT INITIATIVES and POLICY</b>			
	EXPENDITURE		
	Services		
24,562	Community Transport	13,500	13,500
	Capital Financing Costs		
3,364	Direct Revenue Financing	0	0
	Central, Departmental and Support Services		
0	Chief Officers	2,590	2,680
2,505	Corporate Services	10	330
17,330	Planning and New Communities	17,740	31,640
33,945	Health and Environmental Services	47,900	48,480
<u>81,706</u>		<u>81,740</u>	<u>96,630</u>
	INCOME		
(15,000)	Contributions from other Authorities	0	0
(4,360)	Other	0	0
<u>62,346</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>81,740</u>	<u>96,630</u>

**Cost Centre Managers for Strategic Planning and Transportation Portfolio**

**Services**

Growth Agenda  
Northstowe  
Arts  
Transport Initiatives

**Cost Centre  
Manager**

P Mumford  
L Bowser  
G Barron  
G Barron

**CAPITAL PROGRAMME**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £	Estimate 2020/2021 £
3,368,455	General Fund	19,149,000	34,706,000	26,752,400	46,681,100	2,948,700	7,513,700
12,115,488	Housing Revenue Account	15,855,350	14,222,580	13,611,170	12,974,540	13,158,920	10,441,830
<u>15,483,943</u>	Total Capital Expenditure	<u>35,004,350</u>	<u>48,928,580</u>	<u>40,363,570</u>	<u>59,655,640</u>	<u>16,107,620</u>	<u>17,955,530</u>
	Financed by :						
(1,557,252)	Capital Receipts	(3,584,080)	(5,103,810)	(5,875,050)	(5,965,470)	(3,579,375)	(3,277,500)
	Housing & Planning Delivery Grant	(132,670)	(84,600)	(84,600)	(84,600)	(36,755)	0
	Other Grants and Contributions	(1,950,000)	(742,000)	(740,000)	(619,000)	(619,000)	(619,000)
(5,658,500)	HRA Depreciation Reserve	(5,784,100)	(5,382,970)	(9,306,520)	(8,654,470)	(11,309,040)	(8,591,830)
(856,985)	Reserves	(820,000)	(330,000)	(509,400)	(673,100)	(444,700)	(444,700)
(5,617,281)	Housing Revenue Account (Revenue Contribution)	(8,153,500)	(5,691,200)	(140,000)	(70,000)	(118,750)	(22,500)
	General Fund (Revenue Contribution)	0	(150,000)	0	0	0	0
(416,829)	Cash Overdrawn re Commercial vehicles	(1,094,000)	(712,000)	(2,502,000)	(180,000)	0	0
450,164	Cash Overdrawn re GF Equity Share Properties	0	0	0	0	0	0
0	Borrowing	(13,486,000)	(30,732,000)	(21,206,000)	(43,409,000)	0	0
0	New Homes Bonus Infrastructure Reserve	0	0	0	0	0	(5,000,000)
0	Financing Adjustment	0	0	0	0	0	0
<u>(13,656,683)</u>		<u>(35,004,350)</u>	<u>(48,928,580)</u>	<u>(40,363,570)</u>	<u>(59,655,640)</u>	<u>(16,107,620)</u>	<u>(17,955,530)</u>
	Capital Receipts						
(1,132,456)	brought forward	(3,580,864)	(3,419,914)	(1,993,094)	279,646	2,568,126	2,629,661
0	Brought forward adjustment	0	0	0	0	0	0
0	Adj for actuals and prior year additions etc	0	0	0	0	0	0
	received in year from						
(3,335,743)	RTB sales	(3,100,000)	(3,100,000)	(3,100,000)	(3,100,000)	(3,100,000)	(3,100,000)
	Equity Share Sales						
	HRA	0	0	0	0	0	0
(1,132,371)	General Fund	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)
(1,118,676)	Other	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
429,869	transferred to CLG pool	480,000	480,000	480,000	480,000	480,000	480,000
1,557,252	used in year to finance expenditure	3,584,080	5,103,810	5,875,050	5,965,470	3,579,375	3,277,500
408,181	adjustment to cash overdrawn	20,000	20,000	20,000	20,000	20,000	20,000
743,080	transfer to/(from) reserve	626,870	373,010	447,690	373,010	532,160	532,160
<u>(3,580,864)</u>	Capital Receipts Year End Balance	<u>(3,419,914)</u>	<u>(1,993,094)</u>	<u>279,646</u>	<u>2,568,126</u>	<u>2,629,661</u>	<u>2,389,321</u>

**CAPITAL PROGRAMME**  
**HOUSING REVENUE ACCOUNT**  
(at outturn prices)

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £	Estimate 2020/2021 £
	Capital Expenditure						
445,447	Repurchase of HRA Shared Ownership Homes	300,000	300,000	300,000	300,000	300,000	300,000
22,710	Reprovision of Existing Homes	1,200,000	447,470	1,789,900	0	0	0
2,315,753	Provision of New Homes	4,500,000	3,756,190	1,906,120	3,549,230	3,782,100	0
0	Grants to Registered Providers for New Homes	0	390,600	962,700	487,800	441,300	1,500,000
9,331,578	Improvement of Housing Stock	9,855,350	9,328,320	8,652,450	8,637,510	8,635,520	8,641,830
<u>12,115,488</u>	HRA Capital Expenditure	<u>15,855,350</u>	<u>14,222,580</u>	<u>13,611,170</u>	<u>12,974,540</u>	<u>13,158,920</u>	<u>10,441,830</u>
	Financed by:						
(722,950)	Housing Capital Receipts	(2,000,000)	(3,312,160)	(4,254,650)	(4,270,070)	(1,799,880)	(1,800,000)
(5,658,500)	Depreciation Reserve	(5,784,100)	(5,382,970)	(9,306,520)	(8,654,470)	(11,309,040)	(8,591,830)
(5,558,639)	Revenue	(7,911,250)	(5,477,450)	0	0	0	0
(175,399)	Other Grants and Contributions Receivable	(160,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
<u>(12,115,488)</u>		<u>(15,855,350)</u>	<u>(14,222,580)</u>	<u>(13,611,170)</u>	<u>(12,974,540)</u>	<u>(13,158,920)</u>	<u>(10,441,830)</u>

# **CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £	Estimate 2020/2021 £
<b>Corporate and Customer Services Portfolio</b>							
<b>ICT Development:</b>							
8,813	+	35,000	10,000	10,000	35,000	10,000	10,000
56,871	+	80,000	15,000	15,000	30,000	15,000	15,000
6,900	+	0	10,000	10,000	10,000	10,000	10,000
0	+	5,000	5,000	5,000	5,000	5,000	5,000
0	+	100,000	0	0	0	0	0
0	+	10,000	20,000	10,000	20,000	10,000	20,000
41,973	+	100,000	100,000	100,000	0	0	0
2,000	+	0	25,000	25,000	0	0	0
	+	25,000	0	0	0	0	0
13,496	+	25,000	0	0	40,000	0	0
	+	5,000	200,000	10,000	10,000	10,000	10,000
40,650							
	+	4,000	10,000	10,000	10,000	10,000	10,000
0	+	5,000	0	0	0	0	0
	+	0	0	0	60,000	0	0
	+	35,000	0	0	0	0	0
	+	0	0	0	0	35,000	0
	+	25,000	0	5,000	0	5,000	0
	+	0	150,000	0	0	50,000	0
	+	180,000	0	0	50,000	0	0
	+	0	0	20,000	0	0	0
	+	0	15,000	0	0	15,000	0
	+	0	0	0	0	50,000	0
	+	0	0	0	0	300,000	0
	+	20,000	20,000	0	10,000	0	10,000
	+	0	0	0	60,000	0	0
	+	20,000	0	0	0	0	0
	+	0	0	15,000	0	0	0
<b>Communications</b>							
6,495		0	25,000	25,000	0	0	0
<b>New Waterbeach Depot</b>							
	+	80,000	0	0	0	0	0
<b>Elections</b>							
15,120							
<b>South Cambridgeshire Hall</b>							
21,000	+	0	0	0	0	0	0
	+	0	25,000	0	0	0	0
	+	25,000	0	0	0	0	0
	+	450,000	0	0	0	0	0
	+	30,000	0	0	0	0	0
	+	40,000	0	0	0	0	0
	+	0	50,000	0	0	0	0
213,318		1,299,000	680,000	260,000	340,000	525,000	90,000

# CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £	Estimate 2020/2021 £
<b>Finance and Staffing Portfolio</b>							
0	Advance funding for housing company pilot scheme	13,486,000	30,732,000	21,206,000	43,409,000	0	0
0	Contribution towards A14 upgrade	0	0	0	0	0	5,000,000
0		13,486,000	30,732,000	21,206,000	43,409,000	0	5,000,000
<b>Environmental Services Portfolio</b>							
	Refuse Collection Service						
34,098	+ DSO Supervisors Vehicles	0	0	29,400	14,700	14,700	14,700
323,271	+ Collection Vehicles	444,000	687,000	2,380,000	329,400	0	0
0	+ CCTV Cameras	0	0	0	0	0	0
50,960	In-Cab Technology	0	0	0	0	0	0
15,658	Two-way Communication Devices						
	Awarded Watercourses						
0	+ Flail Mowers	50,000	0	100,000	0	0	0
55,000	+ Excavator	0	0	0	0	0	0
0	+ 4 x 4's	40,000	0	0	0	0	0
58,905	Fen Drayton Flood Defence Scheme						
	Street Cleansing						
0	+ Swingo Street Sweepers	75,000	75,000	75,000	0	0	0
232,518	+ Additional Vehicles	25,000	0	122,000	179,000	0	0
	Environmental Protection						
0	+ Air Quality Monitoring Equipment	0	0	50,000	0	0	0
18,691	Envirocrime Vehicle						
789,101		634,000	762,000	2,756,400	523,100	14,700	14,700
<b>Housing Portfolio</b>							
0	+ Required GF Share of HRA Capital Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
724,190	+ Repurchase of General Fund Sheltered Properties	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
0	Refurbishment of General Fund Equity Share Properties	0	200,000	200,000	200,000	200,000	200,000
91,633	Grants for the provision of Social Housing	400,000	402,000	400,000	279,000	279,000	279,000
0	Empty Homes Grants	50,000	50,000	50,000	50,000	50,000	50,000
51,269	+ Travellers Sites	1,400,000	0	0	0	0	0
	Improvement Grants/Loans						
88,289	Home Repairs Assistance	100,000	100,000	100,000	100,000	100,000	100,000
	Disabled Facilities						
640,858	Mandatory	660,000	660,000	660,000	660,000	660,000	660,000
13,933	Discretionary	10,000	10,000	10,000	10,000	10,000	10,000
1,610,172		3,730,000	2,532,000	2,530,000	2,409,000	2,409,000	2,409,000
<b>Planning Portfolio</b>							
752,500	Webbs Hole Sluice	0	0	0	0	0	0
752,500		0	0	0	0	0	0
<b>Strategic Planning and Transport Portfolio</b>							
3,364	Bike Bus Trailer	0	0	0	0	0	0
3,364		0	0	0	0	0	0
3,368,455	<b>Gross Capital Expenditure ( General Fund )</b>	19,149,000	34,706,000	26,752,400	46,681,100	2,948,700	7,513,700



# **CAPITAL PROGRAMME - GENERAL FUND**

(at outturn prices, with grants adjusted to commitments basis)

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £	Estimate 2017/2018 £	Estimate 2018/2019 £	Estimate 2019/2020 £	Estimate 2020/2021 £
<u>3,368,455</u>	<b>Gross Capital Expenditure ( General Fund )</b>	<u>19,149,000</u>	<u>34,706,000</u>	<u>26,752,400</u>	<u>46,681,100</u>	<u>2,948,700</u>	<u>7,513,700</u>
	Analysed by:						
1,781,242	Fixed Assets	4,443,000	2,752,000	4,326,400	2,173,100	1,849,700	1,414,700
1,587,213	Revenue Expenditure funded from Capital under Statute	14,706,000	31,954,000	22,426,000	44,508,000	1,099,000	6,099,000
<u>3,368,455</u>	<b>Gross Capital Expenditure ( General Fund )</b>	<u>19,149,000</u>	<u>34,706,000</u>	<u>26,752,400</u>	<u>46,681,100</u>	<u>2,948,700</u>	<u>7,513,700</u>
	Financed by:						
(834,302)	Capital Receipts	(1,584,080)	(1,691,650)	(1,420,400)	(1,495,400)	(1,579,495)	(1,277,500)
	Capital Receipts (General Fund Equity Share)	0	(100,000)	(200,000)	(200,000)	(200,000)	(200,000)
(301,699)	Specified Government Grant (DCLG)	0	0	0	0	0	0
(91,633)	106 Agreement Contribution (ring fenced for Housing)	(450,000)	(452,000)	(450,000)	(329,000)	(329,000)	(329,000)
	Housing Capital Grant	(1,100,000)	0	0	0	0	0
	Cambridgeshire County Council	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)
(160,825)	Housing & Planning Delivery Grant	(132,670)	(84,600)	(84,600)	(84,600)	(36,755)	0
(133,110)	Revenue	0	(150,000)	0	0	0	0
(752,500)	106 Agreement Contribution (General Fund)	0	0	0	0	0	0
(212,094)	Other Grant Funding	0	0	0	0	0	0
(743,080)	Housing Capital Reserve	(730,000)	(330,000)	(330,000)	(330,000)	(430,000)	(430,000)
(113,905)	Other Reserves	(90,000)	0	(179,400)	(343,100)	(14,700)	(14,700)
(58,642)	Revenue contribution from HRA towards software etc.	(242,250)	(213,750)	(140,000)	(70,000)	(118,750)	(22,500)
(416,829)	Internal Borrowing	(1,094,000)	(712,000)	(2,502,000)	(180,000)	0	0
450,164	Cash Overdrawn - re Equity Share properties	0	0	0	0	0	0
	Net Capital Financing Adjustment (Other)	0	0	0	0	0	0
0	Borrowing	(13,486,000)	(30,732,000)	(21,206,000)	(43,409,000)	0	0
0	New Homes Bonus Infrastructure Reserve	0	0	0	0	0	(5,000,000)
<u>(3,368,455)</u>	<b>Total Capital Financing</b>	<u>(19,149,000)</u>	<u>(34,706,000)</u>	<u>(26,752,400)</u>	<u>(46,681,100)</u>	<u>(2,948,700)</u>	<u>(7,513,700)</u>

## **Cost Centre Managers for Capital Programme**

### **Cost Centre Manager**

#### **Housing Revenue Account**

Repurchase of HRA dwellings	A Goddard
Reprovision of Existing Homes	S Hills
New Homes Programme	S Hills
Improvement of Housing Stock	A Goddard and T Cassidy

#### **General Fund**

##### **Corporate and Customer Services Portfolio**

ICT Development	3C ICT Shared Service Manager
Contact Centre	D Graham

##### **Planning and Economic Development Portfolio**

Conservation:	J Green
Other Planning Services:	J Mills

##### **Environmental Services Portfolio**

Awarded Watercourses	P Matthews
Commercial Services	P Vanston
Environmental Protection	P Quigley

##### **Housing Portfolio**

Capital Apportionments of HRA Expenditure	A Goddard
Repurchase of General Fund Sheltered Homes	A Goddard
Grants to Housing Associations	S Hills
Empty Homes Grants	S Hills
Travellers Sites	A Goddard
Improvement Grants	S Hills

##### **Planning Policy and Localism Portfolio**

Village Sports Facilities	G Barron
Community Facilities	G Barron
Arts Capital Grants	G Barron
Growth Area	J Green
Rampton Drift	J Mills

##### **Leader's Portfolio**

Photovoltaic Cells	S Hills
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Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>SUMMARY OF ALL DEPARTMENTAL EXPENDITURE (excluding Wardens and DSO staff)</b>			
	EXPENDITURE		
13,100,936	Employees	13,510,240	11,680,630
4,014	Premises Related Expenses	1,900	400
176,895	Transport Related Expenses	214,320	160,410
482,636	Supplies and Services	418,340	317,870
653,929	Communications and Computing	692,670	216,690
81,081	Expenses	113,720	112,740
24,937	Grants and Subscriptions	23,210	16,280
5,353	Miscellaneous	27,050	15,240
0	Agency and Contracted Services	3,550	1,508,390
279,989	Capital Financing Costs	277,110	285,740
(223,699)	Income	(50,790)	(135,270)
<b>14,586,071</b>	<b>TOTAL NET EXPENDITURE</b>	<b>15,231,320</b>	<b>14,179,120</b>
0	Unallocated reduction for vacancies	(500,000)	(500,000)
<b>14,586,071</b>	<b>TOTAL DIRECT EXPENDITURE SUMMARY</b>	<b>14,731,320</b>	<b>13,679,120</b>
334 / 299.16	Employees      Headcount / FTE	360 / 327.96	

Actual 2014/2015 £		Estimate 2015/2016 £	Estimate 2016/2017 £
<b>DEPARTMENTAL EXPENDITURE MEMORANDUM</b>			
<b>CHIEF OFFICERS</b>			
	EXPENDITURE		
194,059	Employees	208,780	212,840
565	Transport Related Expenses	1,170	820
4,574	Supplies and Services	5,030	4,850
3,459	Communications and Computing	2,280	2,270
1,124	Expenses	3,150	3,380
146	Miscellaneous	150	150
0	Agency & Contracted Services	3,550	3,550
1,700	Capital Financing Costs	1,700	1,700
<b>204,885</b>	<b>TOTAL NET EXPENDITURE</b>	<b>225,810</b>	<b>229,560</b>
6 / 5.00	Employees      Headcount / FTE	6 / 5.00	
<b>CORPORATE SERVICES</b>			
	EXPENDITURE		
5,001,267	Employees	5,143,830	4,160,730
2,614	Premises Related Expenses	1,900	400
23,536	Transport Related Expenses	24,970	14,300
340,860	Supplies and Services	271,470	196,840
584,060	Communications and Computing	629,700	161,560
26,832	Expenses	40,830	27,760
14,301	Grants and Subscriptions	16,060	10,170
789	Miscellaneous	1,000	6,610
	Agency & Contracted Services	0	1,504,840
258,526	Capital Financing Costs	271,430	272,520
(153,679)	Income	(20,050)	(69,710)
<b>6,099,106</b>	<b>TOTAL NET EXPENDITURE</b>	<b>6,381,140</b>	<b>6,286,020</b>
144 / 129.84	Employees      Headcount / FTE	144 / 129.84	
<b>PLANNING AND NEW COMMUNITIES</b>			
	EXPENDITURE		
3,015,266	Employees	3,128,770	2,729,150
41,462	Transport Related Expenses	61,360	37,750
75,593	Supplies and Services	72,490	48,690
34,595	Communications and Computing	16,900	15,200
19,854	Expenses	13,900	14,500
5,599	Grants and Subscriptions	2,630	2,480
475	Miscellaneous	4,200	8,250
(25,735)	Income	0	(16,600)
<b>3,168,509</b>	<b>TOTAL NET EXPENDITURE</b>	<b>3,300,250</b>	<b>2,839,420</b>
78 / 73.77	Employees      Headcount / FTE	78 / 73.77	

Actual  
2014/2015  
£

Estimate  
2015/2016  
£

Estimate  
2016/2017  
£

## DEPARTMENTAL EXPENDITURE MEMORANDUM

### AFFORDABLE HOMES

#### EXPENDITURE

2,896,755	Employees	2,940,310	2,851,600
56,044	Transport Related Expenses	68,050	71,730
14,648	Supplies and Services	24,380	25,920
17,631	Communications and Computing	27,910	22,360
15,048	Expenses	24,180	34,930
5,037	Grants and Subscriptions	3,620	3,630
3,886	Miscellaneous	2,900	0
(20,453)	Income	(30,740)	(48,960)

**2,988,596**

#### TOTAL NET EXPENDITURE

**3,060,610**

**2,961,210**

82 / 72.37

Employees      Headcount / FTE

82 / 72.37

### HEALTH AND ENVIRONMENTAL SERVICES

#### EXPENDITURE

1,993,589	Employees	2,088,550	1,726,310
55,288	Transport Related Expenses	58,770	35,810
46,961	Supplies and Services	44,970	41,570
14,184	Communications and Computing	15,880	15,300
18,223	Expenses	31,660	32,170
0	Grants and Subscriptions	900	0
57	Miscellaneous	18,800	230
0	Agency and Contracted Services	0	0
19,763	Capital Financing Costs	3,980	11,520
(23,090)	Income	0	0

**2,124,975**

#### TOTAL NET EXPENDITURE

**2,263,510**

**1,862,910**

50 / 46.98

Employees      Headcount / FTE

50 / 46.98

## **PRECAUTIONARY ITEMS**

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

<b><u>Precautionary Items for 2015/16</u></b>	Total Approved £	Used in 2015/16 to Jan 2016 £
Homelessness - additional accommodation	140,000	0
Planning Appeals and Inquiries	75,000	0
Neighbourhood Planning	15,000	0
Awarded Watercourses - emergency works	15,000	0
Footway Lighting	10,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Environmental Health Legal Costs	10,000	0
District Elections - By-election costs	4,000	0
Total	<u>412,000</u>	<u>0</u>

## **Precautionary Items for 2016/17**

	£
Homelessness - additional accommodation	250,000
Awarded Watercourses - emergency works	15,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Environmental Health Legal Costs (unrecoverable)	10,000
District Elections - By-election costs	4,000
	<u>422,000</u>
ICT Capital Programme	
Fixed Wire Network Expansion	20,000
Mobile Computing Requirements	70,000
Mobile Telephony Upgrade	20,000
Data Centre Consolidation / Migration	100,000
MS Exchange Server (PSN) Compliance	20,000
	<u>230,000</u>
Total	<u>652,000</u>